

ITEM NUMBER: C 17/04/25***RECOMMENDATION FROM THE EXECUTIVE MAYOR: 15 APRIL 2025*****MC 30/04/25 APPLICATION TO EXTEND THE TERM OF THE ELSIES RIVER CITY IMPROVEMENT DISTRICT (ERCID) FROM 1 JULY 2025 TO 30 JUNE 2030 (LSU: R2380)**

It is **RECOMMENDED** that:

- (a) Council approve, in terms of section 27 of the City Improvement District By-law, the extension of the Elsies River City Improvement District (ERCID) term from 1 July 2025 to 30 June 2030.
- (b) Council approve the Elsies River City Improvement District's new 5-year Business Plan for the period 1 July 2025 to 30 June 2030.
- (c) The City of Cape Town imposes the levying of an additional rate on properties in the Elsies River City Improvement District from 1 July 2025, in terms of section 22(1)(b) of the Local Government: Municipal Property Rates Act (MPRA), Act 6 of 2004.



CITY OF CAPE TOWN
ISIXEKO SASEKAPA
STAD KAAPSTAD

REPORT TO MAYCO

DATE: 15 APRIL 2025

1. ITEM NUMBER: MC 30/04/25

2. SUBJECT:

APPLICATION TO EXTEND THE TERM OF THE ELSIES RIVER CITY IMPROVEMENT DISTRICT (ERCID) FROM 1 JULY 2025 TO 30 JUNE 2030

AANSOEK OM VERLENGING VAN DIE TERMYN VAN DIE ELSIESRIVIER-STADSVERBETERINGSDISTRIK (ERCID) VAN 1 JULIE 2025 TOT 30 JUNIE 2030

ISICELO SOKWANDISWA KWEXESHA LOKUSEBENZA KWESITHILI SOPHUCULO LWESIXEKO SASE ELSIES RIVER (ERCID) UKUSUSELA NGOWO 1 KWEYEKHALA 2025 UKUYA KOWAMA 30 KWEYESILIMELA 2030

LSU: R2380

3. **RECOMMENDATION FROM THE SPATIAL PLANNING AND ENVIRONMENT PORTFOLIO COMMITTEE: 3 APRIL 2025 (SPE 16/04/25)**

It is **RECOMMENDED** that:

- (a) Council approve, in terms of section 27 of the City Improvement District By-law, the extension of the Elsie River City Improvement District (ERCID) term from 1 July 2025 to 30 June 2030.
- (b) Council approve the ERCID's new 5-year Business Plan for the period 1 July 2025 to 30 June 2030.
- (c) The City of Cape Town imposes the levying of an additional rate on properties in the ERCID from 1 July 2025 in terms of section 22(1)(b) of the Local Government: Municipal Property Rates Act (MPRA), Act 6 of 2004.

**AANBEVELING VAN DIE PORTEFEULJEKOMITEE OOR RUIMTELIKE
BEPLANNING EN OMGEWING : 3 APRIL 2025 (SPE 16/04/25)**

Daar word aanbeveel dat:

- (a) Die Raad ingevolge artikel 27 van die Verordening op Stadsverbeteringsdistrikte goedkeuring verleen vir die verlenging van die termyn van die Elsiesrivier-stadsverbeteringsdistrik (ERCID) van 1 Julie 2025 tot 30 Junie 2030.
- (b) Die Raad die ERCID se nuwe vyfjaar-sakeplan vir die tydperk 1 Julie 2025 tot 30 Junie 2030 goedkeur.
- (c) Die Stad Kaapstad die heffing van 'n bykomende tarief vir eiendomme in die ERCID vanaf 1 Julie 2025 ingevolge artikel 22(1)(b) van die Wet op Plaaslike Regering: Munisipale Eiendomsbelasting (MPRA), Wet 6 van 2004, oplê.

**ISINDULULO ESISUKA KWIKOMITI YOCWANGCISO LWEMIHLABA
ENGAMABALA NOKUSINGQONGILEYO: 3 EKATSHAZIIMPUZI 2025
(SPE 16/04/25)**

Kundululwe ukuba:

- (a) IBhunga maliphumeze, ngokwecandelo 27 loMthetho kaMasipala ongoMmandla woPhuculo lweSithili seSixeko sokwandiswa kwexesha lokuqhubeka/lokusebenza kweSithili soPhuculo lweSixeko saseElsies River (ERCID) ukususela ngowo 1 kweyeKhala 2025 ukuya kowama30 kweyeSilimela 2030.
- (b) IBhunga maliphumeze isicwangciso sendlela yokusebenza kesicwangciso esitsha sokusebenza seERCID seminyaka emihlanu kwisithuba esisusela kowo 1 kweyeKhala 2025 ukuya kowama30 kweyeSilimela 2030.
- (c) ISixeko saseKapa masinyanzelise umrhumo olixabiso elongezelelekileyo kwiipropati ezikummandla weERCID ukususela ngowo1 kweyeKhala 2025, ngokungqinelana necandelo22(1)(b) loMthetho wobuRhulumente boMmandla ongamaXabiso eePropati zikaMasipala (MPRA) ongunomb.6 wangowe2004.

REPORT TO: SPATIAL PLANNING AND ENVIRONMENT PORTFOLIO COMMITTEE

1. ITEM NUMBER SPE 16/04/25

2. SUBJECT

APPLICATION TO EXTEND THE TERM OF THE ELSIES RIVER CITY IMPROVEMENT DISTRICT (ERCID) FROM 1 JULY 2025 TO 30 JUNE 2030

AANSOEK OM VERLENGING VAN DIE TERMYN VAN DIE ELSIESRIVIER-STADSVERBETERINGSDISTRIK (ERCID) VAN 1 JULIE 2025 TOT 30 JUNIE 2030

**ISICELO SOKWANDISWA KWEXESHA LOKUSEBENZA KWESITHILI
SOPHUCULO LWESIXEKO SASE ELSIES RIVER (ERCID) UKUSUSELA NGOWO
1 KWEYEKHALA 2025 UKUYA KOWAMA 30 KWEYESILIMELA 2030**

R2380

3. DELEGATED AUTHORITY

In terms of section 27 of the City Improvement District By-law, 2023

This report is for DECISION BY

- ☐ **Committee name** : Spatial Planning and Environment Directorate (For Support)
- ☐ The Executive Mayor together with the Mayoral Committee (MAYCO)
- ☒ Council

4. DISCUSSION

The Elsies River City Improvement District (ERCID), was established in 2015 and is now applying for their third term as the current term expires on 30 June 2025.

In terms of section 27 of the City Improvement District By-law - promulgated as per Provincial Notice No. 8743, Council received an application on 31 January 2025 to extend the term of the ERCID from 1 July 2025 to 30 June 2030 (attached as annexure A).

The new Business Plan consists of a Motivation Report that defines the need and framework required to provide supplementary municipal services, an Implementation Plan proposing relevant action steps to implement the services and the 5-year Budget which reflects the funding required to provide these services (attached as annexure B).

The Business Plan proposes a continuation of the same services as implemented during previous years with a 3.9% increase in the additional rates required to fund the budget in the first year and increases in the outer years of 6.8% without compromising service delivery.

The ERCID budget is funded by the property owners (additional ratepayers) and collected by the City in a sustainable manner as additional rates. This is in terms of section 22(1)(b) of the Local Government: Municipal Property Rates Act (MPRA), Act 6 of 2004 which allows the City of Cape Town to impose the additional rate on the properties in the ERCID. These contributions are proportionately based on property values. The required additional rates are modelled before finalisation of the new Business Plan to ensure affordability and sustainability in continued service delivery.

In terms of section 27(2)(b) of the CID By-law, members of the management body, additional ratepayers and the local community must be notified and included in a consultation process before the renewal application is submitted to the City. Accordingly, the Annual General Meeting (AGM) held on 22 October 2024 was advertised in two daily newspapers on 27 September 2024 and a notice with the agenda was sent to all additional ratepayers and stakeholders (refer annexure C). The term extension was a key item on the AGM agenda, with all relevant documents readily accessible on the ERCID website. Additionally, these documents were made available for in-person inspection at the ERCID offices.

The term extension as per the new ERCID Business Plan (1 July 2025 to 30 June 2030) was supported and unanimously approved by the members of the ERCID as per the AGM draft minutes (refer annexure D) as informed through the successes achieved in the previous term as evidenced in their Annual Report.

The Business Plan was available to members of the management body, additional ratepayers and local community for inspection for a period of 30 days after the conclusion of the AGM, requesting them to make written comment or objection. No objections or comments were received and therefore no further amendments were made to the Business Plan (refer annexure E).

A memo was sent to all relevant Service Departments requesting them to review the new Business Plan and submit comments to ensure service delivery alignment in terms of the IDP. All the comments received are recorded in annexure F and sent to the ERCID for consideration and further engagement with the Service Departments.

A nil response from the other Departments consulted means that the proposed new ERCID Business Plan is not in conflict with the functions of the respective Departments with whom they will interact should the application to extend the term be successful.

- 4.1. Financial Implications ☒ None ☐ Opex ☐ Capex
- ☐ Capex: New Projects
- ☐ Capex: Existing projects requiring additional funding
- ☐ Capex: Existing projects with no Additional funding requirements

4.2. Policy and Strategy ☐ Yes ☒ No

4.3. Legislative Vetting ☐ Yes ☒ No

4.4. Legal Implications ☐ Yes ☒ No

4.5. Staff Implications ☐ Yes ☒ No

4.6. Risk Implications ☐ Yes The risks for approving and/or not approving the recommendations are listed below:

☒ No Report is for decision and has no risk implications.

☐ No Report is for noting only and has no risk implications.

- 4.7. POPIA Compliance ☒ Yes It is confirmed that this report and the content of the annexures have been checked and considered for POPIA compliance.

5 RECOMMENDATIONS

Not delegated: for decision by Council:

It is recommended that:

- a) Council approve, in terms of section 27 of the City Improvement District By-law, the extension of the Elsies River City Improvement District (ERCID) term from 1 July 2025 to 30 June 2030.
- b) Council approve the ERCID `s new 5-year Business Plan for the period 1 July 2025 to 30 June 2030.
- c) The City of Cape Town imposes the levying of an additional rate on properties in the ERCID from 1 July 2025 in terms of section 22(1)(b) of the Local Government: Municipal Property Rates Act (MPRA), Act 6 of 2004.

Nie gedelegeer nie: vir besluitneming deur die Raad:

Daar word aanbeveel dat:

- a) Die Raad ingevolge artikel 27 van die Verordening op Stadsverbeteringsdistrikte goedkeuring verleen vir die verlenging van die termyn van die Elsiesrivier-stadsverbeteringsdistrik (ERCID) van 1 Julie 2025 tot 30 Junie 2030.
- b) Die Raad die ERCID se nuwe vyfjaar-sakeplan vir die tydperk 1 Julie 2025 tot 30 Junie 2030 goedkeur.
- c) Die Stad Kaapstad die heffing van 'n bykomende tarief vir eiendomme in die ERCID vanaf 1 Julie 2025 ingevolge artikel 22(1)(b) van die Wet op Plaaslike Regering: Munisipale Eiendomsbelasting (MPRA), Wet 6 van 2004, oplê.

Aziqunyaziswanga: isiqqibo seseBhunga:

Kundululwe ukuba:

- a) IBhunga maliphumeze, ngokwecandelo 27 loMthetho kaMasipala ongoMmandla woPhuculo lweSithili seSixeko sokwandiswa kwexesha lokuqhubeka/lokusebenza kweSithili soPhuculo lweSixeko saseElsies River (ERCID) ukususela ngowo 1 kweyeKhala 2025 ukuya kowama30 kweyeSilimela 2030.
- b) IBhunga maliphumeze isicwangciso sendlela yokusebenza kesicwangciso esitsha sokusebenza seERCID seminyaka emihlanu kwisithuba esisusela kowo 1 kweyeKhala 2025 ukuya kowama30 kweyeSilimela 2030.
- c) ISixeko saseKapa masinyanzelise umrhumo olixabiso elongezelekileyo kwiipropati ezikummandla weERCID ukususela ngowo1 kweyeKhala 2025, ngokungqinelana necandelo22(1)(b) loMthetho wobuRhulumente boMmandla ongamaXabiso eePropati zikaMasipala (MPRA) ongunomb.6 wangowe2004.

ANNEXURES

- Annexure A: Application letter
- Annexure B: ERCID Business Plan for the period 1 July 2025 to 30 June 2030
- Annexure C: AGM advertisements and notice with the agenda
- Annexure D: ERCID AGM draft minutes
- Annexure E: Comments and Objections
- Annexure F: Service Departments Memo and Business Plan comments

FOR FURTHER DETAILS CONTACT

NAME	Joepie Joubert	CONTACT NUMBER	021 400 5138
E-MAIL ADDRESS	Joepie.Joubert@capetown.gov.za		
DIRECTORATE	Spatial Planning and Environment	FILE REF	Spatial Planning and Environment-Urban Regeneration(000000527919)

Approval Form

Supported for inclusion on the agenda



APPLICATION TO EXTEND THE TERM OF THE ELSIES RIVER CITY IMPROVEM

Report Reference: 527919
Meeting: Section 79 Portfolio Committee - Spatial Planning and Environment
Meeting Date: 03.04.2025
Meeting Venue: Committee Room D

Contact Person: Nonhlanhla Ngubane
Contact Telephone: 021 400 4195
Contact Email: NONHLANHLA.NGUBANE@CAPETOWN.GOV.ZA

Item	Section	Approver	Approval	Approved Date	Approver Comments
01	Author	JOEPIE JOUBERT	Approved	07.03.2025 09:49:23	
02	Director/Directorate Support Manager/Chief	JOEPIE JOUBERT	Approved	07.03.2025 09:50:42	
03	Executive Director	Robert McGaffin	Approved	07.03.2025 17:47:31	
04	Additional Approver: Section Head	Marsha Van der Poel	Approved	10.03.2025 14:02:59	
05	Legal Compliance	Jason Sam Liebenberg	Approved with Comments	13.03.2025 16:50:31	Certified as legally compliant based on the contents of the repo

ECS Officer:



<p style="text-align: center;">APPLICATION LETTER FOR EXTENSION OF THE CID TERM</p>
--

Attention: Mr Joepie Joubert

Directorate: Spatial Planning and Environment
Department: Urban Regeneration
Branch: City Improvement Districts
City of Cape Town
16th Floor
12 Hertzog Boulevard
CAPE TOWN
8000

31 January 2025

Dear Sir,

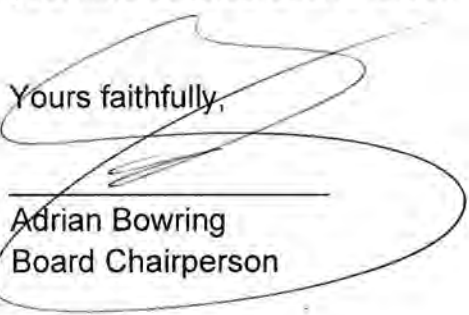
RE: Application for the extension of term of the Elsies River City Improvement District NPC (the “ERCID”)

1. The Elsies River City Improvement District NPC hereby wish to apply for City Council approval of the extension of the CID term for the period 01 July 2025 – 30 June 2030.
2. This application is made in terms of Section 27(2) of the City of Cape Town's: City Improvement District By-Law, 2023.

3. The strategic focus areas of the new Business Plan are:
- 3.1. improving public safety;
 - 3.2. maintaining and cleansing of public areas including, but not limited to cleaning of road verges and illegal dumping;
 - 3.3. environmental development including, but not limited to, beautification, greening, landscaping, treeing and upgrading of public spaces;
 - 3.4. promoting social and economic development in an environmentally sustainable manner; and
 - 3.5. managing the Elsie River City Improvement District NPC in an efficient and cost-effective manner which facilitates accountability to the community.
4. In support of the application, the following compulsory documentation is attached:
- 4.1. The new Business Plan (Motivation report, Implementation plan and Term budget), marked "B";
 - 4.2. Advertisements and notices of the Annual General Meeting (AGM), marked "C";
 - 4.3. Resolution as per the draft AGM minutes, marked "D" confirming the members approval of:
 - the new 5-year Business Plan; and
 - to continue for a further 5-years;
 - 4.4. any written objections of additional ratepayers received, marked "E";
 - 4.5. a summary of any comments received from the local community, marked "E"; and
 - 4.6. a summary of any comments received from City Departments, marked "F".

We trust that this application will meet with the City Council's approval and thank you for your kind consideration thereof.

Yours faithfully,



Adrian Bowring
Board Chairperson

ELSIES RIVER CITY IMPROVEMENT DISTRICT BUSINESS PLAN

1 JULY 2025 – 30 JUNE 2030

FOR THE

CONTINUATION AND ONGOING MANAGEMENT

OF THE

ELSIES RIVER CITY IMPROVEMENT DISTRICT NPC

(NPC Reg. No. 2015/169342/08)



Prepared by:

The Elsie's River City Improvement District NPC

Email: info@ercid.co.za

Website: www.ercid.co.za

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PART B: Five-Year Term Implementation Plan

PART C: Five-Year Budget

A. MOTIVATION REPORT

Introduction

The Elsies River City Improvement District (ERCID) was formally established in 2015 providing additional public safety and urban cleaning services in close cooperation with the City of Cape Town as well as the South African Police Service (SAPS) to regain the cleanliness of the area and the safety of property and business owners and the community.

The Elsies River industrial area supports a business mix including some light industries, specifically in the textile and clothing sector (with some factory shop outlets) as well as various industrial parks and a retail spine along Halt Road. In 2015 the public environment was clearly in distress with marked levels of urban degradation. Most business owners were aware of crime, concerned about crime or had been directly affected by crime in the area.

After the formation of the ERCID, significant inroads were made in addressing crime and grime in the area. Beyond the formal contributions from property owners through Additional Property Rates, the CCTV network of the ERCID was implemented with additional funding from property owners in the area. The area has improved in terms of cleaning and urban infrastructure upgrades and progress has been made to address the negative impact of specific problem buildings in the area.

With its second term renewal imminent, the ERCID is positioning itself to address the significant impact of large volumes of commuters in the ERCID area and the associated potential for urban decay, traffic congestion, littering and increased opportunities for crime that may impact the entire area. In the light of these challenges the ERCID aims to continue to motivate property owners to enhance their investments and work closely with the City of Cape Town to upgrade its facilities around the Public Transport Interchange.

The continued improvements and upgrades proposed in this business plan is funded by an additional rate levied on non-residential rateable property located within the ERCID.

Company:	Elsies River City Improvement District NPC (ERCID) Non-Profit Company
Company Registration No:	2015/169342/08
Registered Office:	2, 12th Street, Elsies River Industrial, Cape Town, 7480
VAT No:	4610269823

ERCID Directors:	Portfolio:
Adrian Bowring (Chairperson)	- Marketing & Urban Maintenance
Cobus Maritz	- Public Safety

David Srubis	- Social Upliftment
Gary Castle	- Cleansing
Auditors	- C2M Chartered Accountants
Accountant	- Nicolene Cooke's Accounting Services
Company Secretarial Duties	- C2M Chartered Accountants
Contact Details	- Website - www.ercid.co.za

ERCID Area

Northern Boundary. From the intersection of the railway reserve with Jan van Riebeeck Drive westwards along the railway reserve to the intersection of the railway reserve with Halt Road (Excluding the railway reserve).

Eastern Boundary. From the intersection of Jan van Riebeeck Drive south along Jan van Riebeeck Drive up until the intersection of Epping Avenue to include only the properties to the west of Jan van Riebeeck Drive (Including the road reserve of Jan van Riebeeck Drive).

Southern Boundary. From the intersection of Jan van Riebeeck Drive and Epping Avenue along Epping Avenue up to the intersection of Halt Road to include only the properties to the north of Epping Avenue (Including the road reserve of Epping Avenue).

Western Boundary. From the intersection of Epping Avenue and Halt Road northwards along Halt Road up to the intersection of Halt Road and the railway line to include only the properties to the east of Halt Road (Including the road reserve of Halt Road).

158

ELSIES RIVER

City Improvement District



0 15 30 60 90 120
Meters

1:1 500

Transverse Mercator Projection,
Central Meridian 19° East,
WGS84 Ellipsoid using the
Hartebeesthoek94 Datum

Please Note:
Every effort has been made to ensure the
accuracy of information in this map at the
time of publication

The spatial data portrayed in this map is as
current, accurate and complete as provided
by the various line departments responsible
for the maintenance of these datasets

The City of Cape Town accepts no
responsibility for, and will not be liable for,
any errors or omissions contained herein

THIS MAP WAS COMPILED BY:
CORPORATE GIS
Information & Knowledge
Management

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Date: 9th September 2024



CITY OF CAPE TOWN
ISIXEKO SASEKAPA
STAD KAAPSTAD

6

Making progress possible. Together.



0 15 30 60 90 120

Meters

1:1 500

Transverse Mercator Projection,
Central Meridian 19° East,
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Date: 12th September 2014



CITY OF CAPE TOWN
ISIXEKO SASEKAPA
STAD KAAPSTAD

7

Making progress possible. Together.

ERCID Mission

It is the mission of the ERCID to continue to implement a turn-around strategy to halt urban degeneration of the area thereby creating a safe and attractive industrial area.

ERCID Vision

The vision of the ERCID is to establish and maintain a safe, clean, well-managed industrial area that attracts and retains business investment and industry activities in the area.

ERCID Goals

- Improve Public Safety significantly by proactive visible patrolling and cooperation with existing SAPS and City of Cape Town Law Enforcement efforts as well as other security service providers in the area.
- Creating a safe and clean public environment by addressing issues of maintenance and cleaning of streets, pavements and public spaces.
- Manage existing and new public infrastructure for the future benefit of all the users of the area.
- Attract new investment to the area.
- Support and promote social responsibility in the area
- The sustained and effective management of the ERCID area.

The core values of the ERCID are focussed on the delivery of supplementary and enhanced municipal services to the community of property and business owners and those that work and visit the area. The Board and the appointed management entity and service providers aim to deliver these services in a cost-effective and sustainable manner. This requires consistent evaluation of the performance of the service providers and the execution of the day-to-day business of the ERCID in a transparent and accountable manner. Typically, this is achieved through:

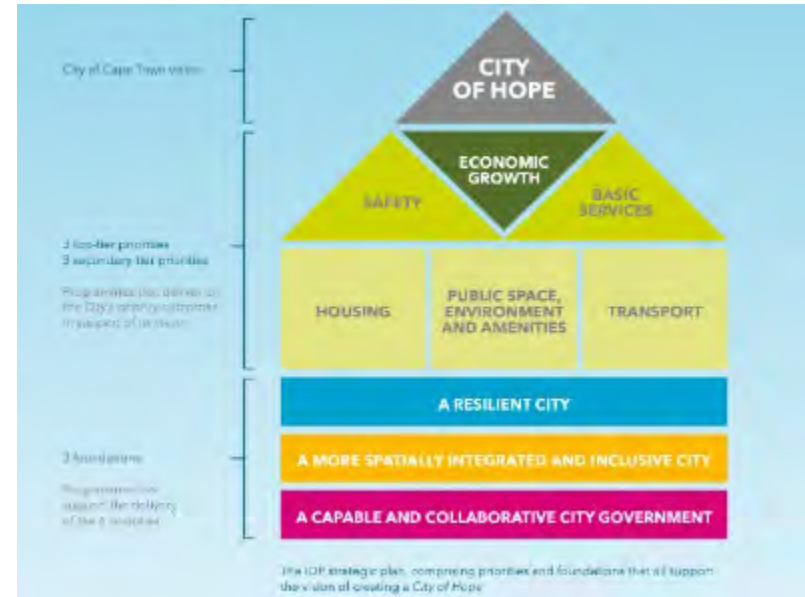
- rigorous reporting to the Board of Directors and the City of Cape Town,
- facilitation of local community participation in board meetings and members' meetings of the CID company,
- proper accounting and financial reporting that meet auditing standards,
- the submission of annual reports to the local community, and
- publication of all relevant documentation online.

Consistency with Integrated Development Plan (IDP)

Introduction

The IDP of the City rests on 3 foundations, 3 second-tier priorities and 3 top-tier priorities. Together this supports the vision for the City of Cape Town's City of Hope. The IDP is based on the City's 16 objectives linked to its priorities and foundations. The ERCID's supplementary and enhanced services are consistent with the City's IDP objectives with specific reference to the following programmes:

- Safety.** The Public Safety plan supports effective Law Enforcement to make communities safer and this is supported using technology such as CCTV. The Public Safety plan also strengthens safety partnerships, thereby aiming for a holistic crime prevention programme as noted in Objective 5 and 6 of the IDP.
- Economic Growth.** The ERCID is working towards the continuous development and improvement of the urban environment through public safety, cleaning, urban management, and social initiatives, all aimed at safeguarding and growing the existing businesses and economic opportunities thereby maintaining and creating employment opportunities. A well-maintained and managed area stimulates investment and ERCID therefore directly supports further economic growth.
- Cleaning and the environment.** The ERCID urban cleaning, maintenance, and recycling plan supports the objectives of a healthy and sustainable environment. This is specifically aimed at the public space and amenities of the city, creating safe, quality public spaces whilst supporting environmental sustainability as noted in Objective 4, 9 and 11 of the IDP. The waste minimisation and cleaning activities provided as a supplementary service further enhances the basic services provided by the City of Cape Town.
- Urban Maintenance.** The ERCID's urban maintenance work also supports Objective 13 in the IDP through the maintenance of road and associated infrastructure thereby creating a better environment for pedestrians, cyclists, and vehicles alike.



- **Social Development.** The ERCID supports the City's Social Upliftment Strategies to find lasting solutions for Social Development, which includes supporting individuals to move from the street into places of safety, support NGOs that provide social services and where possible create employment opportunities as noted in Objective 15 of the IDP.

Each of these priorities and objectives are considered within each of the main service areas of the ERCID business plan and highlighted in each section.

Proposed continuation of existing services

In order to address the needs of the area the ERCID will address six main focus areas namely:

- a) The management of the ERCID operations.
- b) The provision of public safety and security measures in the public areas only.
- c) The cleaning, greening and maintenance of the public spaces in the area.
- d) In co-operation with the relevant City of Cape Town departments, actions will continue to address and monitor urban management issues related to the public infrastructure in the ERCID.
- e) Through constructive partnerships with all the role-players in the ERCID the recycling initiative will be continued to improve the sustainability of the businesses and potentially create employment opportunities and social upliftment in the area as funding becomes available; and
- f) Marketing and promotional efforts will continue to promote the ERCID as a well-managed and functioning business node.

Improving Public Safety

The ERCID initiative and the inherent security situation of the area require the deployment of public safety patrol officers to adequately secure the public areas. Such a deployment can be expensive to implement and therefore the focus of the public safety plan is on roaming vehicles and foot patrols with the highest number of resources deployed during day-time operations between 06:30 and 17:30 when most businesses are operational in the area. Considering the contributions from other stakeholders such as the SAPS and safety and security efforts from the City of Cape Town the following public safety and security plan is proposed for the ERCID. This plan involves the deployment of Public Safety Patrol Officers (similar to the concept of Neighbourhood Safety Ambassadors) and a future public CCTV surveillance system to provide a reassuring presence on streets 7 days a week.

Public Safety Patrol Officers

The public safety patrol officers are brightly uniformed ambassadors that help to maintain an inviting and comfortable experience by serving as additional “eyes and ears” for local law enforcement agencies. They are the face of the area. Typically, they get to know their neighbourhood and community very well and often serve as a first point of contact for emergency needs, help law enforcement to maintain order and provide an additional deterrent to crime through their consistent coverage and visibility. Public Safety Patrol Officers are equipped with two-way radios and walk or patrol the area at key times of the day. They become an integral part of general law enforcement, often being the ones to identify public safety issues and form an extension of the SAPS and the local authority law enforcement. A small group of well-trained public safety patrol officers have proven to be very successful in securing an area through active engagement with all people in the precinct. Additional training of patrol officers is required to become knowledgeable on issues such as public safety and reporting, first aid and first-responder training, communication skills and homeless outreach services. Beyond basic training the Public Safety Patrol Officers develop a keen awareness and information of specific neighbourhood safety issues including drug trade, gang presence, poverty, social issues, criminal activity and behaviour. If required patrol officers also provide walking escorts to people entering businesses early or staff leaving work late or elderly and vulnerable people feeling insecure. It is proposed that 4 public safety patrol officers on foot be deployed in the ERCID, Monday to Friday between 06:30 and 17:30. In addition, the area will be patrolled by two public safety patrol vehicles on 24 hour/7 days a week basis. The public safety deployment will be supported by a comprehensive radio and communications network linked to a supporting control room to be supplied by the service provider.



The public safety plan includes:

- 4 x public safety patrol officers on foot patrolling the area, Monday – Friday during the daytime (06:30 – 17:30). Operational requirements often change and to allow for more mobility and response the foot patroller deployment may from time to time be substituted with the deployment of patrol officers on motorcycles. One motorcycle officer, when deployed, will substitute two of the foot patrol officers. All officers will wear reflective vests displaying their role as Public Safety Officers whilst conforming to the regulations of the PSIRA Act which may change from time to time
- 2 x public safety patrol vehicles co-branded with both the logos of the ERCID and the service provider patrolling the area on a 24/7 basis
- Radio communications network
- Centralised Control Room and CCTV monitoring

- CCTV camera network to comprise of cameras and monitoring as set out in the implementation plan time scale.

Assistance from the City of Cape Town

The ERCID further enhances its public safety initiative through close cooperation with the Safety and Security Directorate of the City of Cape Town to link in with their initiative to support a safer public environment. This effort is focused on utilising the services of one Law Enforcement officer from the City of Cape Town in the area. These services are often made available to CIDs by the City of Cape Town. These officers:

- Can enforce compliance with By-Laws and Policies
- Have powers of arrest
- Can Issue appropriate fines for the transgression of City By-laws
- Enhance safety and security in the ERCID.



CCTV Surveillance Project

The budget and business plan also incorporates the management and development of a CCTV surveillance programme whereby the initial capital expenditure for the implementation of strategically placed surveillance cameras was expended on. The cameras assist in acting as a deterrent and further assist in the monitoring of areas that are difficult to or less frequently patrolled by foot patrollers and patrol vehicles. The cameras also assist in directing foot patrollers and patrol vehicles to specific problems when detected. The ERCID currently have 11 Pan-Tilt-Zoom (PTZ), and 18 static Artificial Intelligence cameras strategically located throughout the area. In the next five years, ERCID aims to further expand the network. The aim is to add two additional cameras along the Halt Road corridor and add two Licence Plate Recognition (LPR) cameras at strategic intersections on the boundary of the ERCID.

Operational security forum

To facilitate an integrated approach, the ERCID will continue to participate in a safety and security forum in association with the appointed security service provider. This will include coordination and cooperation with:

- The South African Police Service
- Local Community Policing Forums
- Other existing security services in the area

- City of Cape Town Safety and Security Directorate
- Community organisations
- Other stakeholders

This forum will continue to encourage the involvement of members of the ERCID, property owners, tenants, businesses, and representatives of the above-mentioned organisations. Operational and response protocols are governed and decided upon at this operational forum convened to oversee safety and security initiatives within the area. This forum serves to share pertinent crime information as well as trends or emerging threats. The forum is ideally attended by the following stakeholder groups:

- The preferred public safety service provider – employed by the City Improvement District
- The cleansing supervisor of the City Improvement District
- The local SAPS Commander
- Metropolitan Police Services
- Law Enforcement Services
- Traffic Services
- A representative of the Community Policing Forum and Neighbourhood Watch
- Representatives of other private security companies operating within the area.

Perimeter security and security applications

Existing property owners and businesses will be encouraged to improve existing security applications on their property. This includes initiatives to encourage property owners and businesses to secure their perimeters as the ERCID public safety service provider may only operate in the public space.

The public safety services as planned is in support of the IDP, directly supporting the top-tier priorities of Safety, Economic Development and Basic Services. The envisioned public safety services support Objectives 5 (Effective law enforcement to make communities safer) and 6 (Strengthen partnerships for safer communities).

The budget for the provision of Public Safety was R 3 077 00 or 68% of the annual budget of Year 1 of the Business Plan. The cost of the proposed public safety service during the five-year term is summarized below.

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure over 5-year term
Public Safety	R 2 647 500	R 2 832 825	R 3 031 123	R 3 243 301	R 3 470 332	R 15 225 082
Law Enforcement	R 260 000	R 280 800	R 303 264	R 324 492	R 347 207	R 1 515 763
CCTV Monitoring	R 169 500	R 181 365	R 194 061	R 207 645	R 222 180	R 974 750
Total	R 3 077 000	R 3 294 990	R 3 528 447	R 3 775 439	R 4 039 719	R 17 715 595

Maintenance and Cleansing

Most established City Improvement Districts have appropriate budgets available to deploy the services of a dedicated public cleaning service to provide the supplementary and enhanced cleaning services required in their areas. To ensure the most effective cleaning plan the strategy will continue to support existing waste management services, identify specific management problems and areas, and assist in developing additional waste management and cleaning plans for the area.

The plan will be executed with a small team to:

- Decrease waste and grime in the area through a sustainable cleaning programme.
- Provide additional street sweeping, waste picking and additional refuse collection in all the public areas.
- Removal of illegal posters, graffiti and stickers from non-municipal infrastructure.

Urban infrastructure will be maintained by:

- Continuously implementing a plan to identify and monitor the status of public infrastructure such as roads, pavements, streetlights, road markings and traffic signs.
- Coordinating actions with the relevant City of Cape Town's departments to address infrastructure defects. This will be done through specific liaison with departments and officials in addition to the reporting and monitoring of repairs identified by the CID Manager.
- Implementing local actions to correct minor issues.

In addition, the urban maintenance team will in consultation with the relevant City Departments assist with:

- Graffiti removal from non-municipal infrastructure where possible.
- Removal of illegal posters and pamphlets from public spaces and non-municipal infrastructure as noted in the ERCID Implementation.
- Painting of road markings and correction of road signs.
- Greening, tree pruning and landscaping.

- Kerb, bollard and paving reinstatements.
- Storm water drain cleaning where required.



The cleaning contingent will deploy the team in various areas and rotate through the ERCID. Team members can be recruited from homeless people seeking gainful employment and training can be facilitated to improve their skills and potential utilisation. The cleaning and urban maintenance team includes:

- 3 x urban management workers per day. The shifts will be run Monday to Friday from 08:30 to 16:30.
- The urban maintenance team workers will wear PPE and reflective vests with both the logos of the ERCID and the service provider
- 1 x urban management supervisor (may be the CID manager)

The following equipment and will be required:

- General cleaning equipment such as spades, picks, etc.
- General maintenance tools such as scrapers, paint brushes, spanners etc.
- Materials such as paint, cement, cold asphalt and cleaning materials such as plastic bags which will be acquired as needed and within budgetary limitations.

The cleaning and urban management services as planned are in support of the IDP. The ERCID is working towards the **continuous development and improvement of the urban environment** through **public safety, cleaning, urban management** and **social upliftment** initiatives, all aimed at safeguarding and growing the existing businesses and economic opportunities thereby maintaining and creating employment opportunities.

The Maintenance and Cleansing services as planned are also in support of the delivery of basic services and processes of ensuring that waste materials do not enter drainage systems and the efforts to recycle collected waste supports this priority. This is in line with the Objective 4 of the IDP (Well managed and modernized infrastructure to support economic growth) specifically objective 4.7 promoting cleanliness and addressing illegal dumping. The ERCID will work closely with the City of Cape Town regarding solid waste objective 4.5 (excellence in waste service delivery programme) and 4.6 (waste minimisation and recycling program).

The budget for the provision of maintenance and cleansing services is R 442 900 or 10% of the annual budget of Year 1 of the Business Plan. The cost of the proposed cleaning and urban cleaning and maintenance service during the five-year term is summarized below.

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure over 5-year term
Cleaning	R 427 900	R 457 853	R 489 903	R 524 196	R 560 890	R 2 460 741
Maintenance	R 15 000	R 15 900	R 16 854	R 17 865	R 18 937	R 84 556
Total	R 442 900	R 473 753	R 506 757	R 542 061	R 579 827	R 2 545 298

Environmental Development

Recycling Initiative

The Environmental Development component of the business plan is dedicated to fostering sustainable practices within our community while enhancing the overall aesthetic appeal of our urban landscape. Our recycling initiative is at the forefront of this effort, aimed at reducing the environmental impact of waste disposal by diverting recyclable materials away from landfills. This includes separating all recyclable items from the urban waste collected by our cleaning teams while sweeping streets and servicing public litter bins.



Greening

In addition to our recycling initiative, the Environmental Development aspect of the business plan also focuses on beautifying our urban landscape. We understand that a green and pleasant environment enhances the quality of life for our businesses and users of our area. To this end, we plan to invest in planting trees and creating potted gardens throughout the City Improvement District also maintaining existing projects such as the pop-up park. This initiative not only adds to the visual appeal of our community but also brings numerous environmental benefits such as improved air quality, reduced urban heat island effects, and increased biodiversity.

The Environmental Development as planned are in support of the delivery of services and processes of ensuring that waste materials do not enter drainage systems and the efforts to recycle collected waste supports this priority. This is in line with the objective 4.5 (excellence in waste service delivery program) and 4.6 (waste minimisation and recycling program).



The cost of the proposed environmental development service during the five-year term is summarized below.

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure over 5-year term
Environmental Development	R 10 000	R 10 600	R 11 236	R 11 910	R 12 625	R 56 371


Polyphagous shot hole borer (PSHB) beetle

Since 2017, when the first report was received in South Africa of the tiny but seemingly invincible polyphagous shot hole borer (PSHB) beetle, also known as the tree-killing beetle, thousands of trees have died or had to be cut down in urban areas, native forests and more recently in fruit crops. It has been found that a number of susceptible species in Cape Town were in the southern suburbs. With 65 million urban trees at risk of dying in cities over the next three decades, unless the situation is controlled, the ERCID undertakes to notify the City if an infestation is detected in the area.

POLYPHAGOUS SHOT-HOLE BORER

WHAT IS A POLYPHAGOUS SHOT-HOLE BORER (PSHB)?


PSHB is a tiny invasive black beetle from Asia. It is smaller than a sesame seed but can have a devastating effect on trees.






Firewood can move invasive species like the Polyphagous Shot-Hole Borer which can kill trees.

HOW DOES THE POLYPHAGOUS SHOT-HOLE BORER AFFECT TREES?


The beetle tunnels into trees and lines the tunnels with fungus. The tunnelling and fungus kills the tree by obstructing the flow of water and nutrients through its vascular system.



PROTECT THE TREES IN ALL OUR NATURE RESERVES FROM THIS BEETLE BY:

-  Only using firewood sold inside the reserve.
-  Only bringing in and using eco-logs or charcoal as an alternative to wood to make fire.
-  Not moving firewood to another location.

Report any signs of Polyphagous Shot-Hole Borer to pshb@capenature.co.za

[@capenature1](https://twitter.com/capenature1)
[@capenature](https://www.instagram.com/capenature)
[/capenature1](https://www.facebook.com/capenature1)
[#ProtectBiodiversity](https://www.youtube.com/hashtag/ProtectBiodiversity)
[#HaveNature](https://www.youtube.com/hashtag/HaveNature)
 CapeNature

Social and Economic Development

The social issues of the area are varied and complex and no single plan or approach will adequately address these issues. The ERCID will coordinate social intervention actions with the various NGO's and social improvement organisations in the area to assist in the development of a comprehensive strategy for addressing social issues in conjunction with the City of Cape Town, all relevant social welfare organisations and institutions. Once the Social Intervention Plan has been finalised the ERCID management will assist in facilitating and monitoring the strategy and implement social rehabilitation. Social intervention and development can only be achieved by offering unemployed and/or homeless people an alternative.

Through the development of pro-active programmes to create work opportunities for homeless people certain NGOs have presented the opportunity to direct their work programmes to include maintenance and cleansing services to CIDs. These partnerships between CIDs and NGOs create a more cost-effective approach to the provision of a supplementary and enhanced service to the municipal cleaning services when large area clean-ups or specific maintenance tasks are required. It is therefore suggested that in addition to the permanent maintenance team a social work programme is used to deployed previously homeless people from NGOs for specific clean-up or environmental upgrading projects in the ERCID area. This plan depends on close cooperation with NGOs and the City of Cape Town's social intervention strategy through which a small number of individuals can be identified to be re-integrated into society through gainful employment.

The social upliftment programmes as planned is in support of the IDP Social Development objectives. The ERCID supports the City's Social Upliftment Strategies to find lasting solutions for social development, which includes supporting individuals to move from the street into places of safety, support NGOs that provide social services and where possible create employment opportunities. This is in support of Objective 15 (Building a more spatially Integrated and Inclusive City).

The budget for the provision of social development and economic development is R 14 000 or 0.3% of the annual budget of Year 1 of the Business Plan. The cost of the proposed social upliftment programme during the five-year term is summarized below.

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure over 5-year term
Social and Economic Development	R 14 000	R 14 840	R 15 730	R 16 674	R 17 675	R 78 919

Communication

The focus will be on communicating with the members, businesses and property owners of the ERCID will focus on:

- Maintaining an informative website.
- Distributing ERCID flyers and/or newsletters reflecting the initiatives and successes of the ERCID.
- Promoting the ERCID amongst the local businesses and industries.
- Promote community pride through the initiatives of the ERCID in making the area cleaner and safer.



- Promoting the ERCID through high visibility branding on the patrol vehicles.
- Promoting the ERCID through high visibility uniforms with ERCID branding for the patrol officers and maintenance workers.

Property Owner Supported Projects

Property owners with the financial means to contribute beyond their additional Municipal Property Rates for the ERCID will be encouraged to support various additional initiatives such as:

- Donation of infrastructure for the deployment of CCTV cameras of properties in strategic locations.
- Job creation and skills development opportunities.
- Funding of voluntary additional services including landscaping of public spaces through an “adopt a spot” initiative.
- Funding of additional public safety patrols in the public area.
- Funding for the contracting of additional City of Cape Town Law enforcement officers.
- Donation of supplies and equipment for the operations of the ERCID such as uniforms, branding, signage, cleaning equipment.

All additional funding to be approved at an AGM and included into the next year’s Implementation Plan and Budget.

5-Year Budget of the ERCID

The 5-year budget for the implementation and operations of the ERCID is set out in Annexure A. It reflects the identified needs of the ERCID operations in as cost effective a manner as possible. Income in the form of additional rates will be derived from all properties in the area and this attracts VAT. Should property owners receive partial or full relief in respect of rates they would enjoy full exemption from payment of any ERCID additional property rates. It is however incumbent on the property owner to seek such relief from the City under the City’s Rates Policy.

Financial Impact of the CID

The Expenditure Budget for each year of the Business Plan:

YEAR	TOTAL EXPENDITURE	REVENUE (Funding Source: Additional Rates)	REVENUE (Other Funding Source e.g. Accumulated Surplus / Donations / Sponsorship / Parking etc.)	% INCREASE IN ADDITIONAL RATES REQUIREMENT
1	R 4 497 253	R 4447253	R 50 000	3.9%
2	R 4 800996	R 4750 996	R 50 000	6.8%
3	R 5 125 795	R5 075 795	R 50 000	6.8%
4	R5 469 991	R 5 419 991	R 50 000	6.7%
5	R 5 837 809	R 5 787 809	R 50 000	6.7%

In line with the City's CID By-law, the Management Body is required to prepare a proposed annual budget for each successive financial year by the date and in the format required by the Executive Director based on the specific needs of the area as set out in the Business Plan. The budget is funded by an additional property rate levied on the municipal valuation of all properties within the CID boundary. Additional rates attract VAT @ 15%.

The property rate is calculated by the City annually during the City's budget process. The additional rate is expressed as a Rand-in-the-rand and is calculated by dividing the budget total with the total municipal valuation of properties in the CID.

The impact on individual property owners in the outer years of the CID term may vary due to valuation fluctuations caused by successful valuation objections, subdivisions, new developments, court amendments, implementation of a new General Valuation or Supplementary Valuation causing the CID budget to be spread over an increased or reduced total municipal valuation base.

The CID By-law allows for differentiated additional rates between categories of rateable property and as such a residential and non-residential additional rate is applicable in the ERCID.

Property owners who receive a full or partial rates rebate will not pay additional rates. The ERCID budget and additional property rates` are approved by Council with the City's budget and are applicable over a financial year, which starts on 1 July.

Individual contributions for non-residential properties can be calculated as follows:

1. Municipal valuation x R 0.XXXXXX = Annual contribution (VAT excl.) – Note: R 0.XXXXXX represents the approved ERCID additional property rate.
2. Annual contribution (VAT excl.) ÷ 12 = Average monthly contribution (VAT excl.)
3. Average monthly contribution (VAT excl.) x 1.15 = Average monthly contribution (VAT incl.)

Proposed Management Structure

The ERCID is managed by a board of directors, elected by the members of the Elsies River City Improvement District NPC (ERCID). A board of directors consists of property owners within the ERCID and a political representative from the City of Cape Town attending Board Meetings as an observer. The Board manages a Non-Profit Company (NPC), which is responsible for the management of the CID, within the framework of the approved ERCID business plan and oversees the implementation thereof.

Elected Board members take responsibility for the various portfolios in the company and regular board meetings allow the directors to review current operations and apply corrective measures as required.

The Board can appoint service providers and staff to manage the day-to-day operations within the ERCID. The supplementary and enhanced services provided by the ERCID should represent the actual needs of the area according to the vision of the property owners for the area. The services provided are decided upon by the property owners as CIDs are property-owner driven. The ERCID is managed by a management company manager appointed by the Board and will oversee the day-to-day delivery of the additional services according to the Business Plan.

All of the above is subject to monitoring and oversight by various departments in the City of Cape Town. CID Branch also advises, monitors, oversees and provides guidance on administrative, financial, operational and governance compliance. An Annual General Meeting is held every year to review the performance of the CID and to confirm the mandate of the members. The budget and implementation plan for the next year is also presented and discussed for approval at the AGM. The AGM also provides the opportunity to elect new directors to serve on the board of the NPC.

The budget for the provision of management and administrative services is R 583 265 or 12.97 % of the annual budget of Year 1 of the Business Plan. Provision is made for bad debt at 3% and depreciation of 1% in Year 1 of the Business Plan. The cost of the proposed management and administration services for the five-year term is summarized below.

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure over 5-year term
Administration and management	R 583 265	R 618 261	R655 357	R 695 678	R 736 359	R 3 287 919

Permissible Amendments to the Business Plan

If, at any time, it was decided that the geographical boundaries of Elsie's River City needed to change, then such change would need to go through a formal process as required in terms of section 26 of the CID By-law.

If additional services are required, stemming from collaboration with City departments, which are not specified in the motivation report but deemed supplementary and enhanced municipal services, the business plan can be amended without further consent by submitting a request to the City in terms of section 25 of the CID By-law as long as it is not material.

The ERCID signed a Memorandum of Agreement with the Roads Infrastructure Management (RIM) Department, who is responsible for the management and maintenance of all road infrastructure assets falling under the auspices of the Urban Mobility Directorate. This agreement allows the ERCID to seek permission to provide enhanced maintenance tasks related to road infrastructure.

The ERCID signed a Memorandum of Agreement with the Recreation and Parks Department. This agreement allows the ERCID to seek permission to provide enhanced greening tasks related to parks and public open spaces.

The ERCID Board evaluates the need to contract Law Enforcement Officers from the City of Cape Town Safety and Security Directorate on an annual basis and if deemed necessary enters into an annual Memorandum of Agreement with the Safety and Security Directorate to provide these officers.

There are currently no other plans to investigate or explore significant changes to the strategy or operations of the ERCID and therefore no other such actions are noted here. Should any significant changes be required, such changes will be subject to approval of the Members of the ERCID at an Annual or Special General Meeting.

List of all Rateable Properties within the CID

A list of all the rateable properties within the ERCID is attached as Annexure A.

	ELSIES RIVER CITY IMPROVEMENT DISTRICT (ERCID) 5 YEAR IMPLEMENTATION PLAN 1st July 2025 to 30th June 2030
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MANAGEMENT AND OPERATIONS											
NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Appointment of relevant service providers	Appointment of appropriately qualified service providers	Year 1	→					Manager and Board	Operational	Service providers to be appointed by means of a well documented fair, equitable, transparent and competitive process. Review service provider appointment in last year of contract period by means of a well documented fair, equitable, transparent and competitive process.
2	Appointment of suitably qualified staff	Appointed suitably qualified staff	Year 1	→				→	Manager and Board	Operational	Well documented recruitment and selection process. For contracted staff, review staff contracts in last year of contract period.
3	Appoint an auditor	IRBA registered auditor appointed	Year 1	→					Manager and Board	Operational	IRBA registered auditor appointed at the AGM.
4	Board meetings	Quarterly Board meetings.	Quarterly	4	4	4	4	4	Manager and Board	Annual Report	Quorum of directors present at every meeting. Feedback per portfolio. Keep minutes and file resolutions.
5	Monthly Progressive Income and Expenditure Report to CCT	Submit reports to the CID Branch by 15th	Monthly	12	12	12	12	12	Manager	Operational and Board	Refer to Finance Agreement. Submit reports to the CID Branch. Board to track budget implementation and institute corrective measures when required.
6	Audited Annual Financial Statements	Unqualified Audited Annual Financial Statements	Annually	1	1	1	1	1	Manager and Board	Board, Operational and Annual Report	Annual Financial Statements audited and signed by nominated Directors.
7	Submit Annual Financial Statements to City	Signed Annual Financial Statements submitted to City	Annually	1	1	1	1	1	Manager	Operational	Signed AFS submitted to the CID Branch by 31 August of each year.

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
8	Review arrears list	Report arrears to board	Quarterly	4	4	4	4	4	Manager	Operational	Board Members in arrears cannot participate in meetings and members in arrears cannot participate in AGMs.
9	Annual feedback to members at AGM	Host legally compliant AGM	Annually	1	1	1	1	1	Manager and Board	Board	Host successful AGM before 31 December.
10	Submit Annual Report and Annual Audited Financial Statements to Sub-council(s)	Submit AFS and annual report to Subcouncil within 3 months of AGM.	Annually	1	1	1	1	1	Manager and Board	Operational	Submit proof of submission to CID Branch.
11	CIPC Compliance • Annual Returns	Submit Annual Returns to CIPC within 30 business days of company registration date	Annually	1	1	1	1	1	Manager and Board	Operational	Submit proof of submission to CID Branch.
12	CIPC Compliance • Directors change • Auditors change • Company Secretary	Submit amendments to CIPC within 10 business days of the change	Ongoing	→	→	→	→	→	Manager and Board	Operational	Submit proof of submission to CID Branch.
13	Manage and monitor the service request process	Complete daily reports of service requests and monitor outstanding issues	Monthly	12	12	12	12	12	Manager and Board	Operational	Follow up with sub-council in respect of outstanding service requests
14	Participate in the review / development of the City's Integrated Development Plan	Annual submissions to Subcouncil Manager	Annually	1	1	1	1	1	Manager and Board	Operational	October to February of every year.
15	Participate in the City's Capital and Operating Budgets process	Annual submissions to Subcouncil Manager.	Annually	1	1	1	1	1	Manager and Board	Operational	By September of each year.
16	Maintain NPC membership	Up to date NPC membership register	Ongoing	→	→	→	→	→	Manager and Board	Operational	Maintain up to date membership list on website.
17	Submit an extension of term application	Submit a comprehensive extension of term application for approval by the members and the CCT Council.	In year 5					1	Manager and Board	Operational	Prepare a new business plan in the last year of term.
18	Annual Tax Compliance Status	Within one month after expiry date.	Annually	1	1	1	1	1	Manager and Board	Operational	Upload Tax Compliance Status via the eServices portal.
19	Adjustment Budget	Board approved adjustment budget	Annually	1	1	1	1	1	Manager and Board	Operational	Submit Board minutes and approved adjustment budget to the CCT by end of March.
20	First Board meeting post AGM	Allocate portfolios, elect Chairperson, sign Declaration of Interest, complete POPIA declaration	Annually	1	1	1	1	1	Manager and Board	Operational	All new directors to receive relevant documents.

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
21	Register with the Information Regulator of South Africa	Compliance with Information Regulator of South Africa	Year 1	→					Manager and Board	Operational	
22	VAT reconciliation and tax returns	Bi-monthly VAT returns and annual tax returns submitted to SARS on time	Bi-monthly	6	6	6	6	6	Manager and Board	Operational	

PUBLIC SAFETY											
NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a Public Safety strategy and management plan	Up to date Public Safety Management and Strategy Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of a new term and then modified continuously in conjunction with the SAPS, Local Authority and existing Public Safety service provider using their experience as well as available crime statistics
2	Appoint a Public Safety service provider(s)	Contracted PSIRA registered public safety service provider(s)	Year 1	→					Board	Board	The Public Safety service provider(s) could include Public Safety Patrols, Control Room services and CCTV Monitoring through a fair, equitable, transparent and competitive process
3	Review and approve the Public Safety strategy and management plan	Approved Public Safety strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide safety services by the appointed service provider and evaluate levels of service provided.
4	Record Public Safety Incidents	Up to date public safety incident records	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report where applicable	Indicative records to be included in Annual Report
5	CID participation in joint operations	Participated in joint operations	Adhoc	1	1	1	1	1	Manager and Service Provider	Annual Report where applicable	Participation in joint operations dependent on the public safety needs of the area
6	Deploy Public Safety resources accordingly and effectively on visible patrols. Public Safety personnel and patrol vehicles to be easily identifiable	Effective Public Safety patrols	Ongoing	→	→	→	→	→	Manager and Service Provider	Operational	Utilise the "eyes and ears" of all Public Safety and gardening/street cleaning staff, as well as own staff, to identify any breaches

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
7	Participate in local safety forums	Attend local safety forums	Quarterly	4	4	4	4	4	Manager and Service Provider	Operational	Participate in existing Neighbourhood Watch, Community Police Forum, other CIDs and SAPS meetings
8	Application to be submitted to secure Law Enforcement Officer	Application submitted to the CCT	Annually	1	1	1	1	1	Manager	Operational	Contact Law Enforcement Department by February of every year. Contract concluded by April of every year
9	Deploy Law Enforcement Officer/s in support of the Public Safety strategy and management plan	Law Enforcement Officers deployed in CID	Ongoing	→	→	→	→	→	Manager and City of Cape Town	Operational	
10	Plan deployment of CCTV cameras	CCTV Camera deployment included in Public Safety strategy and management plan	Ongoing	→	→	→	→	→	Board, Manager and Service Provider	Board and Operational	
11	Register CCTV Cameras with the CCT	Cameras registered with the CCT	Ongoing	→	→	→	→	→	Manager	Operational	
12	Monitor CCTV Cameras	Monitoring of CCTV Cameras by appropriately qualified service providers.	Ongoing	→	→	→	→	→	Manager	Operational	Service providers to be reappointed or new providers to be appointed in last year of contract period by means of a competitive process. Well Documented.

MAINTENANCE AND CLEANSING											
NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a maintenance and cleansing strategy and management plan	Up to date maintenance and cleansing strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
2	Appoint a maintenance and cleansing service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint a maintenance and cleansing service provider(s) through a fair, equitable, transparent and competitive process

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
3	Review and approve the maintenance and cleansing management plan	Approved maintenance and cleansing strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide maintenance and cleansing services by the appointed service provider and evaluate levels of service provided.
4	Evaluate and review the provision of public litter bins	Sufficient public litter bins	Ongoing	→	→	→	→	→	Manager	Operational	Identify hotspot areas of littering to provide public litter bins and log a CCT service request
5	Cleaning of streets and sidewalks supplementary to those provided by the CCT	Clean streets and sidewalks in partnership with the CCT	Ongoing	→	→	→	→	→	Manager	Operational	Identify hotspot areas of littering to provide additional street cleaning and log a CCT service request
6	Health and safety issues reported to the CCT	Logged CCT service request resolved	Ongoing	→	→	→	→	→	Manager	Operational	Follow up with sub-council in respect of outstanding CCT service requests
7	Combat Illegal dumping	Logged CCT service request resolved	Ongoing	→	→	→	→	→	Manager	Operational	Follow up with relevant department in respect of outstanding CCT service requests
8	Removal of illegal posters	Urban infrastructure free from illegal posters	Ongoing	→	→	→	→	→	Manager	Operational	Monitor the removal of illegal posters by the CCT and where relevant log a CCT service request
9	Removal of graffiti	Urban infrastructure free of graffiti	Ongoing	→	→	→	→	→	Manager	Operational	Monitor the removal of graffiti by the CCT and where relevant log a CCT service request
10	Record maintenance and cleansing activities	Up to date maintenance and cleansing records	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report where applicable	Indicative records to be included in Annual Report
11	Identify problems, requiring minor maintenance to CCT infrastructure and perform relevant maintenance on: a. Water and Sanitation infrastructure b. Roads and Stormwater infrastructure c. Road markings d. Grass cutting in Public Open Spaces incl. Parks e. Street furniture	Completed minor maintenance to CCT infrastructure	Ongoing	→	→	→	→	→	Manager and Service Provider	Operational, Board and Annual Report	Engage with relevant department before undertaking maintenance

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
12	Identify problems, required maintenance or damage to CCT infrastructure and report to relevant department including: a. Street lighting b. Water and Sanitation c. Roads and Stormwater d. Traffic signals and road markings e. Public Open Spaces incl. Parks	Report findings to the relevant CCT department and log CCT service request	Ongoing	→	→	→	→	→	Manager	Operational, Board and Annual Report	Follow up with sub-council in respect of outstanding CCT service requests

ENVIRONMENTAL DEVELOPMENT											
NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop an environmental development strategy and management plan	Up to date environmental development strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
2	Appoint an environmental development service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint an environmental development service provider(s) through a fair, equitable, transparent and competitive process. This could be an existing service provider.
3	Review and approve the environmental development management plan	Approved environmental development strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide environmental development services by the appointed or existing service provider and evaluate levels of service provided.
4	Promote waste minimization and management thereof through awareness on waste, water, noise and air pollution	Quarterly awareness campaign through newsletters or website to business and property owners.	Quarterly	4	4	4	4	4	Manager and Service Provider	Board	Partner with CCT Urban Waste Management Law Enforcement
5	Implement a Recycling programme	Recyclable waste collected	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report	By service provider or cleaning staff.
6	Install public recycling bins	Public recycling bins installed	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report	By service provider or cleaning staff in partnership with the City
7	Implement and maintain landscaping projects	Landscaping projects implemented and maintained	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Operational	

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
8	Install and maintain street furniture	Street furniture maintained	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Operational	
9	Monitor and report illegal signage and posters	Report findings to the relevant CCT department and log CCT service request	Ongoing	→	→	→	→	→	Manager and Service Provider	Board, Operational and Annual Report where applicable	
10	Improve green urban environment	Green urban environment	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Operational	Tree planting, maintaining of tree wells, road verges, replanting and maintaining of flower pots etc.
11	Monitor environmental health of waterways	Report findings to the relevant CCT department and log CCT service request	Ongoing	→	→	→	→	→	Manager and Service Provider	Board, Operational and Annual Report where applicable	

SOCIAL AND ECONOMIC DEVELOPMENT											
NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a social and economic development strategy and management plan	Up to date social and economic development strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
2	Appoint a social development service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint a social development service provider(s) through a fair, equitable, transparent and competitive process. This could be an existing service provider.
3	Review and approve the social and economic development management plan	Approved social and economic development strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide social and economic development services by the appointed or existing service provider and evaluate levels of service provided.
4	Monitor and review implementation of informal trading plans in support of economic development	Managed informal trading	Ongoing	→	→	→	→	→	Manager and Service Provider	Board, Operational and Annual Report where applicable	
5	Promote Social Development awareness	Quarterly awareness campaign through newsletters or website	Quarterly	4	4	4	4	4	Manager and Service Provider	Board	Partner with CCT Social Development & Early Childhood Development Directorate and social welfare organisations

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
6	Work in conjunction with local social welfare and job creation organisations and develop the delivery of the supplementary services to improve the urban environment	Job creation through social intervention	Ongoing	→	→	→	→	→	Manager and social welfare organisations	Annual Report	Partner with CCT Social Development and social welfare organisations

COMMUNICATION											
NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a communication strategy and management plan	Up to date communication strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
2	Appoint a communication service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint a communication service provider(s) through a fair, equitable, transparent and competitive process. This could be an existing service provider.
3	Review and approve the communication management plan	Approved communication strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide communication services by the appointed or existing service provider and evaluate levels of service provided.
4	Maintain Website	Up to date website	Ongoing	→	→	→	→	→	Manager	Board	In terms of CCT CID Policy requirements
5	Newsletters / Newsflashes	Communication distributed	Quarterly	4	4	4	4	4	Manager	Operational	Including use of social media platforms
6	Regular interaction with property and business owners	Feedback on interactions	Ongoing	→	→	→	→	→	Manager	Operational	
7	CID information signage	Clearly identifiable CID signage	Ongoing	→	→	→	→	→	Manager	Operational	Signage to be visible and maintained with CCT approval

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ELSIES RIVER CITY IMPROVEMENT DISTRICT

5 YEAR BUDGET AS PER BUSINESS PLAN

	2025/26	2026/27	2027/28	2028/29	2029/30
INCOME	R	R	R	R	R
Income from Additional Rates	-4 447 25398.9%	-4 750 99699.0%	-5 075 79599.0%	-5 419 99199.1%	-5 787 80999.1%
Other: Accumulated Surplus	-50 0001.1%	-50 0001.0%	-50 0001.0%	-50 0000.9%	-50 0000.9%
TOTAL INCOME	-4 497 253100.0%	-4 800 996100.0%	-5 125 795100.0%	-5 469 991100.0%	-5 837 809100.0%
EXPENDITURE	R	R	R	R	R
Core Business	3 543 90078.8%	3 794 18379.0%	4 062 17179.2%	4 346 08379.5%	4 649 84679.7%
Cleansing services	427 900	457 853	489 903	524 196	560 890
Environmental upgrading	10 000	10 600	11 236	11 910	12 625
Law Enforcement Officers / Traffic Wardens	260 000	280 800	303 264	324 492	347 207
Public Safety	2 647 500	2 832 825	3 031 123	3 243 301	3 470 332
Public Safety - CCTV monitoring	169 500	181 365	194 061	207 645	222 180
Social upliftment	14 000	14 840	15 730	16 674	17 675
Urban Maintenance	15 000	15 900	16 854	17 865	18 937
Depreciation	45 0001.0%	45 0000.9%	45 0000.9%	45 0000.8%	45 0000.8%
Repairs & Maintenance	20 0000.4%	21 2000.4%	22 4720.4%	23 8200.4%	25 2500.4%
Interest & Redemption (Finance Lease)	0.0%	0.0%	0.0%	0.0%	0.0%
General Expenditure	704 93515.7%	748 08315.6%	793 87815.5%	842 48815.4%	894 07915.3%
Accounting fees	19 170	20 512	21 948	23 484	25 128
Administration and management fees	583 265	618 261	655 357	694 678	736 359
Advertising costs	10 000	10 600	11 236	11 910	12 625
Auditor's remuneration	19 000	20 330	21 753	23 276	24 905
Bank charges	5 000	5 300	5 618	5 955	6 312
Contingency / Sundry	3 500	3 710	3 933	4 169	4 419
Insurance	4 500	4 815	5 152	5 513	5 899
Marketing and promotions	15 000	16 050	17 174	18 376	19 661
Motor vehicle expenses	24 000	25 680	27 475	29 401	31 459
Secretarial duties	3 500	3 745	4 007	4 288	4 588
Telecommunication	18 000	19 080	20 225	21 438	22 724
Projects	-0.0%	-0.0%	-0.0%	-0.0%	-0.0%
Capital Expenditure (PPE)	50 0001.1%	50 0001.0%	50 0001.0%	50 0000.9%	50 0000.9%
CCTV / LPR Cameras	50 000	50 000	50 000	50 000	50 000
Bad Debt Provision 3%	133 4183.0%	142 5303.0%	152 2743.0%	162 6003.0%	173 6343.0%
TOTAL EXPENDITURE	4 497 253100.0%	4 800 996100.0%	5 125 795100.0%	5 469 991100.0%	5 837 809100.0%
(SURPLUS) / SHORTFALL	-	-	-	-	-
GROWTH: EXPENDITURE	3.0%	6.8%	6.8%	6.7%	6.7%
GROWTH: ADD RATES REQUIRED	3.9%	6.8%	6.8%	6.8%	6.8%

LIST OF RATEBLE PROPERTIES WITHIN THE ELSIES RIVER CID						
Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	21	8TH AVENUE	ELSIES RIVER INDUSTRIA		560491	32936
NON-RESIDENTIAL	21	11TH AVENUE	ELSIES RIVER INDUSTRIA		61560967	40205
NON-RESIDENTIAL	29	11TH AVENUE	ELSIES RIVER INDUSTRIA		568196	9942
NON-RESIDENTIAL	32	11TH AVENUE	ELSIES RIVER INDUSTRIA		568206	9968
NON-RESIDENTIAL	33	11TH AVENUE	ELSIES RIVER INDUSTRIA		568198	9944
NON-RESIDENTIAL	2	11TH STREET	ELSIES RIVER INDUSTRIA		545719	14988
NON-RESIDENTIAL	3	11TH STREET	ELSIES RIVER INDUSTRIA		568178	9919
NON-RESIDENTIAL	5	11TH STREET	ELSIES RIVER INDUSTRIA		1016285	36486
NON-RESIDENTIAL	5	11TH STREET	ELSIES RIVER INDUSTRIA		1016285	36486
NON-RESIDENTIAL	5	11TH STREET	ELSIES RIVER INDUSTRIA		1016285	36486
NON-RESIDENTIAL	5	11TH STREET	ELSIES RIVER INDUSTRIA		1016285	36486
NON-RESIDENTIAL	5	11TH STREET	ELSIES RIVER INDUSTRIA		1016285	36486
NON-RESIDENTIAL	6	11TH STREET	ELSIES RIVER INDUSTRIA		568176	9915
NON-RESIDENTIAL	9	11TH STREET	ELSIES RIVER INDUSTRIA		568179	9922
NON-RESIDENTIAL	10	11TH STREET	ELSIES RIVER INDUSTRIA		568174	9913
NON-RESIDENTIAL	12	11TH STREET	ELSIES RIVER INDUSTRIA		568173	9912
NON-RESIDENTIAL	18	11TH STREET	ELSIES RIVER INDUSTRIA		568169	9909
NON-RESIDENTIAL	19	11TH STREET	ELSIES RIVER INDUSTRIA		568184	9927
NON-RESIDENTIAL	20	11TH STREET	ELSIES RIVER INDUSTRIA		568168	9908
NON-RESIDENTIAL	2	12TH STREET	ELSIES RIVER INDUSTRIA		568156	9881
NON-RESIDENTIAL	5	12TH STREET	ELSIES RIVER INDUSTRIA		568160	9900
NON-RESIDENTIAL	6	12TH STREET	ELSIES RIVER INDUSTRIA		546779	16829
NON-RESIDENTIAL	7	12TH STREET	ELSIES RIVER INDUSTRIA		568161	9901
NON-RESIDENTIAL	8	12TH STREET	ELSIES RIVER INDUSTRIA		809291	40003
NON-RESIDENTIAL	11	12TH STREET	ELSIES RIVER INDUSTRIA		568163	9903
NON-RESIDENTIAL	14	12TH STREET	ELSIES RIVER INDUSTRIA		547179	17531
NON-RESIDENTIAL	15	12TH STREET	ELSIES RIVER INDUSTRIA		568165	9905
NON-RESIDENTIAL	17	12TH STREET	ELSIES RIVER INDUSTRIA		568166	9906

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	19	12TH STREET	ELSIES RIVER INDUSTRIA		568167	9907
NON-RESIDENTIAL	23	12TH STREET	ELSIES RIVER INDUSTRIA		546397	16008
NON-RESIDENTIAL	24	12TH STREET	ELSIES RIVER INDUSTRIA		1073431	40055
NON-RESIDENTIAL	27	12TH STREET	ELSIES RIVER INDUSTRIA		546398	16009
NON-RESIDENTIAL	28	12TH STREET	ELSIES RIVER INDUSTRIA		568220	9988
NON-RESIDENTIAL	30	12TH STREET	ELSIES RIVER INDUSTRIA		568219	9987
NON-RESIDENTIAL	33	12TH STREET	ELSIES RIVER INDUSTRIA		568205	9961
NON-RESIDENTIAL	35	12TH STREET	ELSIES RIVER INDUSTRIA		546465	9962
NON-RESIDENTIAL	10B	12TH STREET	ELSIES RIVER INDUSTRIA		561357	16006
NON-RESIDENTIAL	1	14TH AVENUE	ELSIES RIVER INDUSTRIA		568212	9980
NON-RESIDENTIAL	2	14TH AVENUE	ELSIES RIVER INDUSTRIA		551014	22776
NON-RESIDENTIAL	52	14TH AVENUE	ELSIES RIVER INDUSTRIA		543140	10001
NON-RESIDENTIAL	1A	14TH AVENUE	ELSIES RIVER INDUSTRIA		568211	9979
NON-RESIDENTIAL	1B	14TH AVENUE	ELSIES RIVER INDUSTRIA		560755	33263
NON-RESIDENTIAL	2A	14TH AVENUE	ELSIES RIVER INDUSTRIA		551013	22775
NON-RESIDENTIAL	2B	14TH AVENUE	ELSIES RIVER INDUSTRIA		551012	22774
NON-RESIDENTIAL	4	14TH STREET	ELSIES RIVER INDUSTRIA		551011	22773
NON-RESIDENTIAL	6	14TH STREET	ELSIES RIVER INDUSTRIA		568151	9876
NON-RESIDENTIAL	10	14TH STREET	ELSIES RIVER INDUSTRIA		568155	9880
NON-RESIDENTIAL	12	14TH STREET	ELSIES RIVER INDUSTRIA		546660	16613
NON-RESIDENTIAL	14	14TH STREET	ELSIES RIVER INDUSTRIA		546661	16614
NON-RESIDENTIAL	4A	14TH STREET	ELSIES RIVER INDUSTRIA		551010	22772
NON-RESIDENTIAL	6A	14TH STREET	ELSIES RIVER INDUSTRIA		568152	9877
NON-RESIDENTIAL	8A	14TH STREET	ELSIES RIVER INDUSTRIA		568154	9879
NON-RESIDENTIAL	16	16TH STREET	ELSIES RIVER INDUSTRIA		568150	9875
NON-RESIDENTIAL	30	16TH STREET	ELSIES RIVER INDUSTRIA		562096	34754
NON-RESIDENTIAL	42	16TH STREET	ELSIES RIVER INDUSTRIA		568132	9790
NON-RESIDENTIAL	43	16TH STREET	ELSIES RIVER INDUSTRIA		546662	16615
NON-RESIDENTIAL	48	16TH STREET	ELSIES RIVER INDUSTRIA		568119	9764

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	64	16TH STREET	ELSIES RIVER INDUSTRIA		83172092	36596
NON-RESIDENTIAL	50	19TH STREET	ELSIES RIVER INDUSTRIA		543150	10013
NON-RESIDENTIAL	52	19TH STREET	ELSIES RIVER INDUSTRIA		560233	32536
NON-RESIDENTIAL	54	19TH STREET	ELSIES RIVER INDUSTRIA		560234	32537
NON-RESIDENTIAL	55	19TH STREET	ELSIES RIVER INDUSTRIA		568225	9993
NON-RESIDENTIAL	58	19TH STREET	ELSIES RIVER INDUSTRIA		543149	10011
NON-RESIDENTIAL	60	19TH STREET	ELSIES RIVER INDUSTRIA		543148	10010
NON-RESIDENTIAL	52A	19TH STREET	ELSIES RIVER INDUSTRIA		560235	32538
NON-RESIDENTIAL	10	20TH STREET	ELSIES RIVER INDUSTRIA		543156	10024
NON-RESIDENTIAL	19	20TH STREET	ELSIES RIVER INDUSTRIA		543142	10003
NON-RESIDENTIAL	21	20TH STREET	ELSIES RIVER INDUSTRIA		543143	10004
NON-RESIDENTIAL	23	20TH STREET	ELSIES RIVER INDUSTRIA		543144	10005
NON-RESIDENTIAL	25	20TH STREET	ELSIES RIVER INDUSTRIA		543145	10006
NON-RESIDENTIAL	27	20TH STREET	ELSIES RIVER INDUSTRIA		543146	10007
NON-RESIDENTIAL	3	21ST STREET	ELSIES RIVER INDUSTRIA		543151	10016
NON-RESIDENTIAL	4	21ST STREET	ELSIES RIVER INDUSTRIA		543158	10029
NON-RESIDENTIAL	5	21ST STREET	ELSIES RIVER INDUSTRIA		543152	10017
NON-RESIDENTIAL	6	21ST STREET	ELSIES RIVER INDUSTRIA		543160	10030
NON-RESIDENTIAL	8	21ST STREET	ELSIES RIVER INDUSTRIA		543161	10031
NON-RESIDENTIAL	12	21ST STREET	ELSIES RIVER INDUSTRIA		551077	22972
NON-RESIDENTIAL	10	23RD STREET	ELSIES RIVER INDUSTRIA		546378	15978
NON-RESIDENTIAL	15	23RD STREET	ELSIES RIVER INDUSTRIA		544874	13454
NON-RESIDENTIAL	56	23RD STREET	ELSIES RIVER INDUSTRIA		568090	9728
NON-RESIDENTIAL	2	2ND AVENUE	ELSIES RIVER INDUSTRIA		700892	26580
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	1	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	2	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	3	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	4	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	5	1003525	36482

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	6	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	7	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	8	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	9	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	10	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	11	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	12	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	13	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	14	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	15	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	16	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	17	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	18	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	19	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	20	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	21	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	22	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	23	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	24	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	25	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	26	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	27	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	28	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	29	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA	30	1003525	36482
NON-RESIDENTIAL	3	2ND AVENUE	ELSIES RIVER INDUSTRIA		1003525	36482
NON-RESIDENTIAL	16	2ND AVENUE	ELSIES RIVER INDUSTRIA		568031	9639
NON-RESIDENTIAL	18	2ND AVENUE	ELSIES RIVER INDUSTRIA		568032	9640
NON-RESIDENTIAL	22	2ND AVENUE	ELSIES RIVER INDUSTRIA		12619730	40077

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	23	2ND AVENUE	ELSIES RIVER INDUSTRIA		568005	9612
NON-RESIDENTIAL	25A	2ND AVENUE	ELSIES RIVER INDUSTRIA		12965667	40076
NON-RESIDENTIAL	20	3RD AVENUE	ELSIES RIVER INDUSTRIA		545300	14280
NON-RESIDENTIAL	23	3RD AVENUE	ELSIES RIVER INDUSTRIA		568038	9646
NON-RESIDENTIAL	24	3RD AVENUE	ELSIES RIVER INDUSTRIA		568060	9685
NON-RESIDENTIAL	27	3RD AVENUE	ELSIES RIVER INDUSTRIA		568036	9644
NON-RESIDENTIAL	28	3RD AVENUE	ELSIES RIVER INDUSTRIA		568061	9687
NON-RESIDENTIAL	29	3RD AVENUE	ELSIES RIVER INDUSTRIA		568035	9643
NON-RESIDENTIAL	30	3RD AVENUE	ELSIES RIVER INDUSTRIA		568062	9688
NON-RESIDENTIAL	31	3RD AVENUE	ELSIES RIVER INDUSTRIA		568034	9642
NON-RESIDENTIAL	32	3RD AVENUE	ELSIES RIVER INDUSTRIA		556920	9689
NON-RESIDENTIAL	33	3RD AVENUE	ELSIES RIVER INDUSTRIA		568033	9641
NON-RESIDENTIAL	34	3RD AVENUE	ELSIES RIVER INDUSTRIA		556923	28691
NON-RESIDENTIAL	40	3RD AVENUE	ELSIES RIVER INDUSTRIA		568068	9703
NON-RESIDENTIAL	44	3RD AVENUE	ELSIES RIVER INDUSTRIA		1080138	40056
NON-RESIDENTIAL	4	6TH AVENUE	ELSIES RIVER INDUSTRIA		568124	9773
NON-RESIDENTIAL	5	6TH AVENUE	ELSIES RIVER INDUSTRIA		953430	33278
NON-RESIDENTIAL	6	6TH AVENUE	ELSIES RIVER INDUSTRIA		568123	9772
NON-RESIDENTIAL	7	6TH AVENUE	ELSIES RIVER INDUSTRIA		568130	9781
NON-RESIDENTIAL	8	6TH AVENUE	ELSIES RIVER INDUSTRIA		568122	9771
NON-RESIDENTIAL	10	6TH AVENUE	ELSIES RIVER INDUSTRIA		568121	9770
NON-RESIDENTIAL	11	6TH AVENUE	ELSIES RIVER INDUSTRIA		545714	14980
NON-RESIDENTIAL	12	6TH AVENUE	ELSIES RIVER INDUSTRIA		568120	9765
NON-RESIDENTIAL	13	6TH AVENUE	ELSIES RIVER INDUSTRIA		560229	32517
NON-RESIDENTIAL	17	6TH AVENUE	ELSIES RIVER INDUSTRIA		550704	22380
NON-RESIDENTIAL	30	6TH AVENUE	ELSIES RIVER INDUSTRIA		568125	9774
NON-RESIDENTIAL	42	6TH AVENUE	ELSIES RIVER INDUSTRIA		568107	9744
NON-RESIDENTIAL	46	6TH AVENUE	ELSIES RIVER INDUSTRIA		568095	9733
NON-RESIDENTIAL	54	6TH AVENUE	ELSIES RIVER INDUSTRIA		568091	9729

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	32B	6TH AVENUE	ELSIES RIVER INDUSTRIA		716876	9751
NON-RESIDENTIAL	32C	6TH AVENUE	ELSIES RIVER INDUSTRIA		716875	9750
NON-RESIDENTIAL	32D	6TH AVENUE	ELSIES RIVER INDUSTRIA		716874	9749
NON-RESIDENTIAL	38A	6TH AVENUE	ELSIES RIVER INDUSTRIA		51846880	40178
NON-RESIDENTIAL	3	7TH AVENUE	ELSIES RIVER INDUSTRIA		550555	22186
NON-RESIDENTIAL	9	7TH AVENUE	ELSIES RIVER INDUSTRIA		545718	14987
NON-RESIDENTIAL	13	7TH AVENUE	ELSIES RIVER INDUSTRIA		546520	16350
NON-RESIDENTIAL	15	7TH AVENUE	ELSIES RIVER INDUSTRIA		546521	16351
NON-RESIDENTIAL	19	7TH AVENUE	ELSIES RIVER INDUSTRIA		1001678	39811
NON-RESIDENTIAL	10	8TH AVENUE	ELSIES RIVER INDUSTRIA		546396	16007
NON-RESIDENTIAL	14	8TH AVENUE	ELSIES RIVER INDUSTRIA		568149	9874
NON-RESIDENTIAL	20	8TH AVENUE	ELSIES RIVER INDUSTRIA	1	545841	15261
NON-RESIDENTIAL	20	8TH AVENUE	ELSIES RIVER INDUSTRIA	2	545841	15261
NON-RESIDENTIAL	20	8TH AVENUE	ELSIES RIVER INDUSTRIA		545841	15261
NON-RESIDENTIAL	33	8TH AVENUE	ELSIES RIVER INDUSTRIA	1	448125	16470
NON-RESIDENTIAL	33	8TH AVENUE	ELSIES RIVER INDUSTRIA	2	448125	16470
NON-RESIDENTIAL	33	8TH AVENUE	ELSIES RIVER INDUSTRIA		448125	16470
NON-RESIDENTIAL	37	8TH AVENUE	ELSIES RIVER INDUSTRIA		543141	10002
NON-RESIDENTIAL	1	COLEMAN STREET	ELSIES RIVER INDUSTRIA		544824	13336
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	8	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	9	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	10	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	11	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	12	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	13	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	14	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	15	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	16	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	17	723015	39337

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	18	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	19	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	20	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	21	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	22	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	23	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	24	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	25	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	26	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	27	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	28	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	29	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	31	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	32	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	35	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	36	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	37	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	38	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	39	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	40	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	41	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA	42	723015	39337
NON-RESIDENTIAL	2	COLEMAN STREET	ELSIES RIVER INDUSTRIA		723015	39337
NON-RESIDENTIAL	5	COLEMAN STREET	ELSIES RIVER INDUSTRIA		718752	13100
NON-RESIDENTIAL	14	COLEMAN STREET	ELSIES RIVER INDUSTRIA		544877	13457
NON-RESIDENTIAL	16	COLEMAN STREET	ELSIES RIVER INDUSTRIA		544878	13458
NON-RESIDENTIAL	24	COLEMAN STREET	ELSIES RIVER INDUSTRIA		700884	13459
NON-RESIDENTIAL	26	COLEMAN STREET	ELSIES RIVER INDUSTRIA		545340	14392
NON-RESIDENTIAL	27	COLEMAN STREET	ELSIES RIVER INDUSTRIA		548600	19343

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	32	COLEMAN STREET	ELSIES RIVER INDUSTRIA		548599	19341
NON-RESIDENTIAL	14A	COLEMAN STREET	ELSIES RIVER INDUSTRIA	1	949938	36552
NON-RESIDENTIAL	14A	COLEMAN STREET	ELSIES RIVER INDUSTRIA	2	949938	36552
NON-RESIDENTIAL	14A	COLEMAN STREET	ELSIES RIVER INDUSTRIA	3	949938	36552
NON-RESIDENTIAL	14A	COLEMAN STREET	ELSIES RIVER INDUSTRIA	4	949938	36552
NON-RESIDENTIAL	14A	COLEMAN STREET	ELSIES RIVER INDUSTRIA	5	949938	36552
NON-RESIDENTIAL	14A	COLEMAN STREET	ELSIES RIVER INDUSTRIA	6	949938	36552
NON-RESIDENTIAL	14A	COLEMAN STREET	ELSIES RIVER INDUSTRIA	7	949938	36552
NON-RESIDENTIAL	14A	COLEMAN STREET	ELSIES RIVER INDUSTRIA		949938	36552
NON-RESIDENTIAL	1	CONSANI ROAD	ELSIES RIVER INDUSTRIA		546824	16912
NON-RESIDENTIAL	2	CONSANI ROAD	ELSIES RIVER INDUSTRIA		568058	9683
NON-RESIDENTIAL	4	CONSANI ROAD	ELSIES RIVER INDUSTRIA		568057	9682
NON-RESIDENTIAL	6	CONSANI ROAD	ELSIES RIVER INDUSTRIA		568056	9681
NON-RESIDENTIAL	9	CONSANI ROAD	ELSIES RIVER INDUSTRIA		568113	9755
NON-RESIDENTIAL	13	CONSANI ROAD	ELSIES RIVER INDUSTRIA		700886	16055
NON-RESIDENTIAL	15	CONSANI ROAD	ELSIES RIVER INDUSTRIA		568115	9760
NON-RESIDENTIAL	16	CONSANI ROAD	ELSIES RIVER INDUSTRIA		555714	27470
NON-RESIDENTIAL	17	CONSANI ROAD	ELSIES RIVER INDUSTRIA		568116	9761
NON-RESIDENTIAL	19	CONSANI ROAD	ELSIES RIVER INDUSTRIA		568117	9762
NON-RESIDENTIAL	21	CONSANI ROAD	ELSIES RIVER INDUSTRIA		568118	9763
NON-RESIDENTIAL	23	CONSANI ROAD	ELSIES RIVER INDUSTRIA		568097	9735
NON-RESIDENTIAL	31	CONSANI ROAD	ELSIES RIVER INDUSTRIA		568101	9739
NON-RESIDENTIAL	32	CONSANI ROAD	ELSIES RIVER INDUSTRIA		556924	28692
NON-RESIDENTIAL	33	CONSANI ROAD	ELSIES RIVER INDUSTRIA		568103	9740
NON-RESIDENTIAL	34	CONSANI ROAD	ELSIES RIVER INDUSTRIA	1	448040	39235
NON-RESIDENTIAL	34	CONSANI ROAD	ELSIES RIVER INDUSTRIA	2	448040	39235
NON-RESIDENTIAL	34	CONSANI ROAD	ELSIES RIVER INDUSTRIA	3	448040	39235
NON-RESIDENTIAL	34	CONSANI ROAD	ELSIES RIVER INDUSTRIA	4	448040	39235
NON-RESIDENTIAL	34	CONSANI ROAD	ELSIES RIVER INDUSTRIA	5	448040	39235

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	34	CONSANI ROAD	ELSIES RIVER INDUSTRIA	6	448040	39235
NON-RESIDENTIAL	34	CONSANI ROAD	ELSIES RIVER INDUSTRIA		448040	39235
NON-RESIDENTIAL	35	CONSANI ROAD	ELSIES RIVER INDUSTRIA		568104	9741
NON-RESIDENTIAL	39	CONSANI ROAD	ELSIES RIVER INDUSTRIA		568105	9742
NON-RESIDENTIAL	39	CONSANI ROAD	ELSIES RIVER INDUSTRIA		568106	9743
NON-RESIDENTIAL	41	CONSANI ROAD	ELSIES RIVER INDUSTRIA		568081	9719
NON-RESIDENTIAL	43	CONSANI ROAD	ELSIES RIVER INDUSTRIA		568082	9720
NON-RESIDENTIAL	46	CONSANI ROAD	ELSIES RIVER INDUSTRIA		568076	9714
NON-RESIDENTIAL	47	CONSANI ROAD	ELSIES RIVER INDUSTRIA		568084	9722
NON-RESIDENTIAL	49	CONSANI ROAD	ELSIES RIVER INDUSTRIA		568086	9724
NON-RESIDENTIAL	47A	CONSANI ROAD	ELSIES RIVER INDUSTRIA		568085	9723
NON-RESIDENTIAL	20	ELSIES RIVER HALT ROAD	ELSIES RIVER INDUSTRIA		568059	9684
NON-RESIDENTIAL	28	ELSIES RIVER HALT ROAD	ELSIES RIVER INDUSTRIA		568126	9775
NON-RESIDENTIAL	28	ELSIES RIVER HALT ROAD	ELSIES RIVER INDUSTRIA		568126	9775
NON-RESIDENTIAL	36	ELSIES RIVER HALT ROAD	ELSIES RIVER INDUSTRIA		568127	9777
NON-RESIDENTIAL	38	ELSIES RIVER HALT ROAD	ELSIES RIVER INDUSTRIA		568142	9804
NON-RESIDENTIAL	42	ELSIES RIVER HALT ROAD	ELSIES RIVER INDUSTRIA		568141	9803
NON-RESIDENTIAL	42	ELSIES RIVER HALT ROAD	ELSIES RIVER INDUSTRIA		568141	9803
NON-RESIDENTIAL	44	ELSIES RIVER HALT ROAD	ELSIES RIVER INDUSTRIA		568140	9802
NON-RESIDENTIAL	44	ELSIES RIVER HALT ROAD	ELSIES RIVER INDUSTRIA		568140	9802
NON-RESIDENTIAL	44	ELSIES RIVER HALT ROAD	ELSIES RIVER INDUSTRIA		568140	9802
NON-RESIDENTIAL	48	ELSIES RIVER HALT ROAD	ELSIES RIVER INDUSTRIA		568139	9801
NON-RESIDENTIAL	50	ELSIES RIVER HALT ROAD	ELSIES RIVER INDUSTRIA		548912	19823
NON-RESIDENTIAL	58	ELSIES RIVER HALT ROAD	ELSIES RIVER INDUSTRIA		568190	9933
NON-RESIDENTIAL	60	ELSIES RIVER HALT ROAD	ELSIES RIVER INDUSTRIA		568189	9932
NON-RESIDENTIAL	62	ELSIES RIVER HALT ROAD	ELSIES RIVER INDUSTRIA		568188	9931
NON-RESIDENTIAL	64	ELSIES RIVER HALT ROAD	ELSIES RIVER INDUSTRIA		568187	9930
NON-RESIDENTIAL	72	ELSIES RIVER HALT ROAD	ELSIES RIVER INDUSTRIA		568185	9928
NON-RESIDENTIAL	80	ELSIES RIVER HALT ROAD	ELSIES RIVER INDUSTRIA		61960224	40203

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	86	ELSIES RIVER HALT ROAD	ELSIES RIVER INDUSTRIA		560530	33002
NON-RESIDENTIAL	90	ELSIES RIVER HALT ROAD	ELSIES RIVER INDUSTRIA		568201	9949
NON-RESIDENTIAL	94	ELSIES RIVER HALT ROAD	ELSIES RIVER INDUSTRIA		548593	19330
NON-RESIDENTIAL	94	ELSIES RIVER HALT ROAD	ELSIES RIVER INDUSTRIA		548593	19330
NON-RESIDENTIAL	94	ELSIES RIVER HALT ROAD	ELSIES RIVER INDUSTRIA		548593	19330
NON-RESIDENTIAL	16D	ELSIES RIVER HALT ROAD	ELSIES RIVER INDUSTRIA		546447	16219
NON-RESIDENTIAL	8G	ELSIES RIVER HALT ROAD	ELSIES RIVER INDUSTRIA		568049	9662
NON-RESIDENTIAL	1	EPPING AVENUE	ELSIES RIVER INDUSTRIA		561382	33990
NON-RESIDENTIAL	2	EPPING AVENUE	ELSIES RIVER INDUSTRIA		561381	33989
NON-RESIDENTIAL	32	EPPING AVENUE	ELSIES RIVER INDUSTRIA		568200	9946
NON-RESIDENTIAL	34	EPPING AVENUE	ELSIES RIVER INDUSTRIA		568199	9945
NON-RESIDENTIAL	44	EPPING AVENUE	ELSIES RIVER INDUSTRIA		568216	9984
NON-RESIDENTIAL	48	EPPING AVENUE	ELSIES RIVER INDUSTRIA		568214	9982
NON-RESIDENTIAL	50	EPPING AVENUE	ELSIES RIVER INDUSTRIA		568213	9981
NON-RESIDENTIAL	54	EPPING AVENUE	ELSIES RIVER INDUSTRIA		550700	22371
NON-RESIDENTIAL	58	EPPING AVENUE	ELSIES RIVER INDUSTRIA		568229	9998
NON-RESIDENTIAL	62	EPPING AVENUE	ELSIES RIVER INDUSTRIA		550540	22170
NON-RESIDENTIAL	64	EPPING AVENUE	ELSIES RIVER INDUSTRIA		568228	9996
NON-RESIDENTIAL	68	EPPING AVENUE	ELSIES RIVER INDUSTRIA		568226	9994
NON-RESIDENTIAL	70	EPPING AVENUE	ELSIES RIVER INDUSTRIA		547203	17569
NON-RESIDENTIAL	76	EPPING AVENUE	ELSIES RIVER INDUSTRIA		558601	30641
NON-RESIDENTIAL	80	EPPING AVENUE	ELSIES RIVER INDUSTRIA		547284	17679
NON-RESIDENTIAL	84	EPPING AVENUE	ELSIES RIVER INDUSTRIA		543165	10036
NON-RESIDENTIAL	88	EPPING AVENUE	ELSIES RIVER INDUSTRIA		543163	10034
NON-RESIDENTIAL	90	EPPING AVENUE	ELSIES RIVER INDUSTRIA		550039	21212
NON-RESIDENTIAL	122	EPPING AVENUE	ELSIES RIVER INDUSTRIA		548597	19339
NON-RESIDENTIAL	110A	EPPING AVENUE	ELSIES RIVER INDUSTRIA		700888	19342
NON-RESIDENTIAL	3	EPPING CIRCLE	ELSIES RIVER INDUSTRIA		722849	33997
NON-RESIDENTIAL	4	EPPING CIRCLE	ELSIES RIVER INDUSTRIA		722848	33996

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Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	5	EPPING CIRCLE	ELSIES RIVER INDUSTRIA		561387	33995
NON-RESIDENTIAL	6	EPPING CIRCLE	ELSIES RIVER INDUSTRIA		561386	33994
NON-RESIDENTIAL	8	EPPING CIRCLE	ELSIES RIVER INDUSTRIA		1002467	39815

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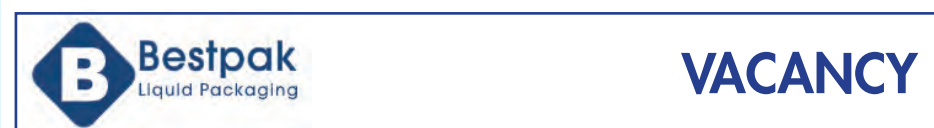
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MILLWRIGHT

Bestpak, a packaging manufacturer that creates value for society by converting raw materials into the most comprehensive product range used to protect, preserve, and transport consumer products.

We seek a talented individual to join our team as a qualified Millwright! As artisan, you will be responsible to attend to all mechanical and electrical maintenance in the plant to ensure the PET and HDPE equipment runs effectively and good quality products are manufactured cost effectively.

Key Responsibilities:

- Adhere to the Occupational Health and Safety (OHS) Act and all company safety policies and procedures.
- Perform daily safety checks on equipment to ensure all safety features are functioning properly.
- Wear appropriate Personal Protection Equipment (PPE) for specific work areas.
- Comply with food safety requirements, policies, and regulations.
- Use approved equipment correctly to carry out work duties safely.
- Identify and report any unsafe acts, conditions, or safety risks.
- Follow Bestpak's safety procedures and culture.
- Conduct daily housekeeping checks to ensure compliance with standards.
- Adhere to maintenance schedules for electrical and mechanical equipment.
- Address ad hoc electrical and mechanical breakdowns to ensure overall equipment efficiency (OEE).
- Perform scheduled condition monitoring tasks to ensure equipment is functional and safe.
- Conduct proactive servicing and repairs of electrical and mechanical equipment.
- Recondition relevant machine components to save on procurement and maintenance costs.
- Collaborate with the procurement team to ensure the availability of critical spares.
- Coach maintenance assistants and apprentices.
- Procure and use the correct lubricants according to manufacturers' standards.
- Maintain clean and organized work areas.
- Remove used parts, tools, and consumables from production areas post-maintenance.

Qualifications:

- Relevant Millwright certification or equivalent.
- Proven experience in electrical and mechanical maintenance.
- Strong understanding of OHS and food safety regulations.
- Ability to work independently and as part of a team.
- Excellent problem-solving skills and attention to detail.
- Good communication and interpersonal skills.

Benefits:

- A market related remuneration package will be on offer.

The ideal candidate will have his/her own transport, good written and verbal communication skills, the ability to work without supervision and be enthusiastic with a high level of commitment and attending to call outs, if this is you, then we want to hear from you!

How to Apply: Interested candidates are invited to submit their resume, cover letter and copy of your trade certificate to Elize.Steyn@bestpak.co.za by 7th October 2024. Please include "Millwright Artisan Application" in the subject line.

Reports to:	Maintenance Manager
Location / Area	Epping, Western Cape
Employment Equity Statement:	Bestpak is an equal opportunity, affirmative action employer. In compliance with the Employment Equity Act 55 of 1998, preference will be given to suitable candidates from designated groups whose appointments will contribute towards achievement of equitable demographic representation of our workforce profile and add to the diversity of the Organisation.
This position is advertised in line with Company policy and business strategy, should you not receive feedback two weeks from the closing date, consider your application unsuccessful.	

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715 SALE IN EXECUTION

715 SALE IN EXECUTION

717 TENDERS

717 TENDERS



In the Estate Late: ZAHIR ABRAHAMSE Identity Number: 780719 5133 088 Registration Number: 015295/2024

Creditors and Debtors in the above Estate are hereby required to file their claim with and pay their debts to the Undersigned within 30 days of the publication of this notice.

Date : 27TH SEPTEMBER 2024

Attorneys: L. A. Dalvie & Associates for Executor Address: UNIBAT VILLAGE VANGATE CITY ATHLONE 7764

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715 SALE IN EXECUTION

715 SALE IN EXECUTION

717 TENDERS

717 TENDERS

In the Estate of the Late: RALPH GERALD GEORGE, Identity No.: 490727 5104 083, Date of Death: 29 FEBRUARY 2024, Last known address: 158 A ROYAL ROAD, MAITLAND, WESTERN CAPE, (Estate No: 012669/2024)

Creditors and Debtors in the above Estate are hereby required to file their claims with and pay their debts to the Undersigned within 30 days of the publication of this notice.

Advertiser: ADAMS CAREW KEYSTER ATTORNEYS Address: 2 BARNARD STREET, BELLVILLE, WESTERN CAPE

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715 SALE IN EXECUTION

715 SALE IN EXECUTION

717 TENDERS

717 TENDERS

In the Estate of the Late: STANFORD CHRISTOPHER KEITH SOUTHGATE, Identity No.: 450403 5113 080, Date of Death: 08 FEBRUARY 2024, Last known address: 24 METROPOLITAN STREET, BEACON VALLEY, MITCHELL'S PLAIN, WESTERN CAPE, and surviving spouse: EDNA LRETTA SOUTHGATE, Identity No.: 490121 0106 089, (Estate No: 004016/2024)

Creditors and Debtors in the above Estate are hereby required to file their claims with and pay their debts to the Undersigned within 30 days of the publication of this notice.

Advertiser: ADAMS CAREW KEYSTER ATTORNEYS Address: 2 BARNARD STREET, BELLVILLE, WESTERN CAPE

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715 SALE IN EXECUTION

715 SALE IN EXECUTION

717 TENDERS

717 TENDERS

In the Estate of the Late: STANFORD CHRISTOPHER KEITH SOUTHGATE, Identity No.: 450403 5113 080, Date of Death: 08 FEBRUARY 2024, Last known address: 24 METROPOLITAN STREET, BEACON VALLEY, MITCHELL'S PLAIN, WESTERN CAPE, and surviving spouse: EDNA LRETTA SOUTHGATE, Identity No.: 490121 0106 089, (Estate No: 004016/2024)

Creditors and Debtors in the above Estate are hereby required to file their claims with and pay their debts to the Undersigned within 30 days of the publication of this notice.

Advertiser: ADAMS CAREW KEYSTER ATTORNEYS Address: 2 BARNARD STREET, BELLVILLE, WESTERN CAPE

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MILLWRIGHT

Bestpak, a packaging manufacturer that creates value for society by converting raw materials into the most comprehensive product range used to protect, preserve, and transport consumer products.

We seek a talented individual to join our team as a qualified Millwright! As artisan, you will be responsible to attend to all mechanical and electrical maintenance in the plant to ensure the PET and HDPE equipment runs effectively and good quality products are manufactured cost effectively.

Key Responsibilities:

- Adhere to the Occupational Health and Safety (OHS) Act and all company safety policies and procedures.
- Perform daily safety checks on equipment to ensure all safety features are functioning properly.
- Wear appropriate Personal Protection Equipment (PPE) for specific work areas.
- Comply with food safety requirements, policies, and regulations.
- Use approved equipment correctly to carry out work duties safely.
- Identify and report any unsafe acts, conditions, or safety risks.
- Follow Bestpak's safety procedures and culture.
- Conduct daily housekeeping checks to ensure compliance with standards.
- Adhere to maintenance schedules for electrical and mechanical equipment.
- Address ad hoc electrical and mechanical breakdowns to ensure overall equipment efficiency (OEE).
- Perform scheduled condition monitoring tasks to ensure equipment is functional and safe.
- Conduct proactive servicing and repairs of electrical and mechanical equipment.
- Recondition relevant machine components to save on procurement and maintenance costs.
- Collaborate with the procurement team to ensure the availability of critical spares.
- Coach maintenance assistants and apprentices.
- Procure and use the correct lubricants according to manufacturers' standards.
- Maintain clean and organized work areas.
- Remove used parts, tools, and consumables from production areas post-maintenance.

Qualifications:

- Relevant Millwright certification or equivalent.
- Proven experience in electrical and mechanical maintenance.
- Strong understanding of OHS and food safety regulations.
- Ability to work independently and as part of a team.
- Excellent problem-solving skills and attention to detail.
- Good communication and interpersonal skills.

Benefits:

- A market related remuneration package will be on offer.

The ideal candidate will have his/her own transport, good written and verbal communication skills, the ability to work without supervision and be enthusiastic with a high level of commitment and attending to call outs, if this is you, then we want to hear from you!

How to Apply: Interested candidates are invited to submit their resume, cover letter and copy of your trade certificate to Elize.Steyn@bestpak.co.za by 7th October 2024. Please include "Millwright Artisan Application" in the subject line.

Reports to:	Maintenance Manager
Location / Area	Epping, Western Cape
Employment Equity Statement:	Bestpak is an equal opportunity, affirmative action employer. In compliance with the Employment Equity Act 55 of 1998, preference will be given to suitable candidates from designated groups whose appointments will contribute towards achievement of equitable demographic representation of our workforce profile and add to the diversity of the Organisation.
This position is advertised in line with Company policy and business strategy, should you not receive feedback two weeks from the closing date, consider your application unsuccessful.	

ACM1875

Friday, September 27 2024

CLASSIFIEDS

CAPE ARGUS

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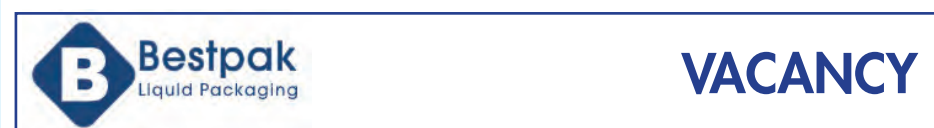
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MILLWRIGHT

Bestpak, a packaging manufacturer that creates value for society by converting raw materials into the most comprehensive product range used to protect, preserve, and transport consumer products.

We seek a talented individual to join our team as a qualified Millwright! As artisan, you will be responsible to attend to all mechanical and electrical maintenance in the plant to ensure the PET and HDPE equipment runs effectively and good quality products are manufactured cost effectively.

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- Perform daily safety checks on equipment to ensure all safety features are functioning properly.
- Wear appropriate Personal Protection Equipment (PPE) for specific work areas.
- Comply with food safety requirements, policies, and regulations.
- Use approved equipment correctly to carry out work duties safely.
- Identify and report any unsafe acts, conditions, or safety risks.
- Follow Bestpak's safety procedures and culture.
- Conduct daily housekeeping checks to ensure compliance with standards.
- Adhere to maintenance schedules for electrical and mechanical equipment.
- Address ad hoc electrical and mechanical breakdowns to ensure overall equipment efficiency (OEE).
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- Remove used parts, tools, and consumables from production areas post-maintenance.

Qualifications:

- Relevant Millwright certification or equivalent.
- Proven experience in electrical and mechanical maintenance.
- Strong understanding of OHS and food safety regulations.
- Ability to work independently and as part of a team.
- Excellent problem-solving skills and attention to detail.
- Good communication and interpersonal skills.

Benefits:

- A market related remuneration package will be on offer.

The ideal candidate will have his/her own transport, good written and verbal communication skills, the ability to work without supervision and be enthusiastic with a high level of commitment and attending to call outs, if this is you, then we want to hear from you!

How to Apply: Interested candidates are invited to submit their resume, cover letter and copy of your trade certificate to Elize.Steyn@bestpak.co.za by 7th October 2024. Please include "Millwright Artisan Application" in the subject line.

Reports to:	Maintenance Manager
Location / Area	Epping, Western Cape
Employment Equity Statement:	Bestpak is an equal opportunity, affirmative action employer. In compliance with the Employment Equity Act 55 of 1998, preference will be given to suitable candidates from designated groups whose appointments will contribute towards achievement of equitable demographic representation of our workforce profile and add to the diversity of the Organisation.
This position is advertised in line with Company policy and business strategy, should you not receive feedback two weeks from the closing date, consider your application unsuccessful.	

ACM1875

Friday, September 27 2024

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180 - 183
200 - 240

P. P. Julius

BOEDEL

Boedel wyle PAMELA PATRICIA JULIUS, ID-nr. 561113 0101 08 1 van Kerkstraat 6, Woodlands, Mitchells Plain 7785. Meesterskantoor: Wes-Kaap. Boedelnr. 005783/2023.

Kennis geskied hiermee ingevolge Art. 35(5) van Wet 66 van 1965 dat afskrifte van die eerste en finale likwidasie- en distribusierekening in die bogemelde boedel ter insae sal lê in die kantoor van die Meester, Kaapstad en die Landdros, Mitchells Plain vir 'n tydperk van 21 dae vanaf die datum van publikasie hiervan.

Indien geen beswaar hierteen deur die betrokke Meesters ontvang word nie, sal die eksekuteurs voortgaan met betalings ingevolge die reke-ninge.

NORMAN PROKUREURS ING., Cedarslaan 6, Rocklands, Mitchells Plain 7785. Tel.: 021 054 7644, E-pos: info@normanattorneys.co.za

726647 Sept. 27 - (4205)

R. Chuunga

BOEDEL

Boedel wyle ROY CHUUNGA, ID-nr. 631028 5237 18 3, van Bloemstraat 42, Townsend Estate, Goodwood, Kaapstad. Meesterskantoor, Wes-Kaap. Boedelnr. 005913/2020.

Kennis geskied hiermee ingevolge Art. 35(5) van Wet 66 van 1965 dat afskrifte van die eerste en finale likwidasie- en distribusierekening in die bogemelde boedel ter insae sal lê in die kantoor van die meester, Kaapstad, en die landdros, Goodwood, vir 'n tydperk van 21 dae vanaf die datum van publikasie hiervan.

Indien geen beswaar hierteen deur die betrokke meester ontvang word nie, sal die eksekuteur voortgaan met betalings ingevolge die reke-ninge.

MATTHEE PROKUREURS ING., Mahoganyensingel 8, Bellville, Kaapstad. Tel. 021 913 8924. E-pos: info@mattheelaw.co.za.

264409 Sept. 27 - (4201)

R.A.L. du Toit

BOEDEL

Geliewe kennis te neem dat die Eerste en Finale Likwidasie- en Distribusierekening in die boedel van wyle RENIER ADRIAAN LODEWIKUS DU TOIT, ID-nr. 580805 5144 08 4, wie oorlede is te Montagu op 8 Junie 2024 (Boedelnommer 015240/2024) ter insae sal lê vir 'n tydperk van 21 dae gereken vanaf 27 September 2024 by die kantoor van die Landdros te Montagu en die kantoor van die Meester van die Hooggeregshof te Kaapstad.

Gedatere te Montagu op hierdie 9de dag van September 2024.

VAN ZYL & HOFMEYR ING., Posbus 8/Badstraat 32, Montagu, 6720.

274429 Sept. 27-(4205)V

R. V. Roberts

BOEDEL

Boedel wyle REGINALD VICTOR ROBERTS, ID-nr. 450716 5497 08 2 en nagelate gade DOREEN MARY ROBERTS, ID-nr. 461225 0077 08 6, van Hazeldenelaan 10, Portlands, Mitchells Plain 7785. Meesterskantoor: Wes-Kaap. Boedelnr. 005824/2022.

Kennis geskied hiermee ingevolge Art. 35(5) van Wet 66 van 1965 dat afskrifte van die eerste en finale likwidasie- en distribusierekening in die bogemelde boedel ter insae sal lê in die kantoor van die Meester, Kaapstad en die Landdros, Mitchells Plain vir 'n tydperk van 21 dae vanaf die datum van publikasie hiervan.

Indien geen beswaar hierteen deur die betrokke Meesters ontvang word nie, sal die eksekuteurs voortgaan met betalings ingevolge die reke-ninge.

J.E. FIELIES & GENOTE, Naboomstraat 4, Eastridge, Mitchells Plain. Tel. 021 397 4482. E-pos: reception@jef-law.co.za

268782 Sept. 27 - (4205)

S. Daries

BOEDEL

Boedel wyle SPAAS DARIES, ID-nr. 570303 0141 08 3 en nagelate gade FREDERICK SYDNEY DARIES, ID-nr. 581228 5048 08 1 van St. Vincen-trylaan 134, Belhar 7493. Meesterskantoor: Wes-Kaap. Boedelnr. 015315/2018.

Kennis geskied hiermee ingevolge Art. 35(5) van Wet 66 van 1965 dat afskrifte van die eerste en finale likwidasie- en distribusierekening in die bogemelde boedel ter insae sal lê in die kantoor van die Meester, Kaapstad en die Landdros, Bellville vir 'n tydperk van 21 dae vanaf die datum van publikasie hiervan.

Indien geen beswaar hierteen deur die betrokke Meesters ontvang word nie, sal die eksekuteurs voortgaan met betalings ingevolge die reke-ninge.

HK LAW CONSULTANTS, Ou Sanlamgebou Eerste Vloer, Hoofstraat 282, Paarl 7646. Tel. 066 459 6949. E-pos: ehasley@h-klaw.co.za

851484 Sept. 27 - (4205)

S.Fredericks

BOEDEL

Boedel wyle SALVESTER FREDE-RICKS, ID-nr. 421130 5102 08 8, van Ixiastraat 90, Kleinvlei, Eersterivier, Kaapstad. Meesterskantoor: Wes-Kaap. Boedelnr. 6911/2022.

Kennis geskied hiermee ingevolge Art. 35(5) van Wet 66 van 1965 dat afskrifte van die eerste en finale likwidasie- en distribusierekening in die bogemelde boedel ter insae sal lê in die kantoor van die meester, Kaapstad, en die landdros, Kuilsri-vier, vir 'n tydperk van 21 dae vanaf die datum van publikasie hiervan.

Indien geen beswaar hierteen deur die betrokke meester ontvang word nie, sal die eksekuteur voortgaan met betalings ingevolge die reke-ninge.

FPS PROKUREURS, Eksekuteurs, Gert Kotzestraat 8, Brackenfell. Tel. 021 982 0665. E-pos: freddie@fplaw.co.za.

293544 Sept. 27 - (4205)

C.G. Erasmus

In die boedel van wyle CESARAI GER-TRUIDA ERASMUS, ID-nr. 420122 0040 08 3, gebore 22 Januarie 1942, datum van afsterwe 13 Februarie 2022 en nagelate eggenoot CHRIS-TOFFEL ERASMUS van Retiefstraat 6, De Doorns, Worcester. Boedelnr. 009224/2022.

Kennis geskied hiermee dat die Eerste en Finale Likwidasie- en Distribusierekening in bogenoemde boedel ter insae sal lê ten kantore van die Meester van die Hooggeregshof, Kaapstad vir 'n tydperk van 21 dae gereken vanaf 27 September 2024.

SANLAM TRUST (EDMS.) BPK., Posbus 1260, Sanlamhof, 7532. Tel. 021 947 6399.

273714 Sept. 27-(4205)V

J. J. Engelbrecht

Boedel wyle JOHANNES JACOBUS ENGELBRECHT, ID-nr. 310915 5008 08 5 en nagelate gade ALICE ELIZABETH ENGELBRECHT, ID-nr. 391004 0048 08 1 van Huis Lafraswinstel, Brandstraat 36, Rawsonville. Meesterskantoor: Kaapstad. Boedelnr. 010413/2023.

Kennis geskied hiermee ingevolge Art. 35(5) van Wet 66 van 1965 dat afskrifte van die eerste en finale likwidasie- en distribusierekening in die bogemelde boedel ter insae sal lê in die kantoor van die Meester, Kaapstad en die Landdros, Worcester vir 'n tydperk van 21 dae vanaf die datum van publikasie hiervan.

Indien geen beswaar hierteen deur die betrokke Meesters ontvang word nie, sal die eksekuteurs voortgaan met betalings ingevolge die reke-ninge.

SANLAM TRUST, 4de Vloer, Sable Corner, Conferenceweg, Century City, Kaapstad. Tel. 021 036 4179.

273714 Sept. 27-(4205)V

J.J. Lourens

In die boedel van wyle JOHANNES JOCHEMUS LOURENS, ID-nr. 430515 5054 08 2, gebore 15 Mei 1943, datum van afsterwe 5 Junie 2024 en nagelate eggenote JOHANNA CECILIA LOURENS van Deiningdal 39, Strand, 7140. Boedelnr. 012881/-2024.

Kennis geskied hiermee dat die Eerste en Finale Likwidasie- en Distribusierekening in bogenoemde boedel ter insae sal lê ten kantore van die Meester van die Hooggeregshof, Kaapstad, en van die Landdros, Strand, vir 'n tydperk van 21 dae gereken vanaf 27 September 2024.

SANLAM TRUST (EDMS.) BPK., Eksekuteur of Gemagtigde Agent, 3de Vloer, Sable Corner, Conferenceweg, Century City, Kaapstad, 7446. Tel. 021 036 4192.

273714 Sept. 27-(4205)V

T.J. King

BOEDEL

Boedel wyle THEODORE JAMES KING, ID-nr. 310616 507708 4, van Hellschootegeweg 107, Idasvallei, Stellenbosch. Boedelnr. 008843/2024.

Die likwidasie- en distribusierekening in bogemelde boedel sal ter insae lê in die kantoor van die meester van die hooggeregshof, Kaapstad, en die kantoor van die landdros, Stellenbosch, oor 'n tydperk van 21 dae vanaf publikasie hiervan.

FDP ADMINISTRASIEDIENSTE, Posbus 10, Menlyn, Pretoria. Tel. 012 348 2665. Verw.: Anne Brittz.

734263 Sept. 27 - (4205)

J. W. Bernadus

Boedel wyle JOHNNY WILLIAM BERNADUS, ID-nr. 600203 5133 08 1 van Fortuinstraat 34, Dysseldorp 6628. Meesterskantoor: Kaapstad. Boedelnr. 016855/2023.

Kennis geskied hiermee ingevolge Art. 35(5) van Wet 66 van 1965 dat afskrifte van die eerste en finale likwidasie- en distribusierekening in die bogemelde boedel ter insae sal lê in die kantoor van die Meester, Kaapstad en die Landdros, Mitchells Plain vir 'n tydperk van 21 dae vanaf die datum van publikasie hiervan.

Indien geen beswaar hierteen deur die betrokke Meesters ontvang word nie, sal die eksekuteurs voortgaan met betalings ingevolge die reke-ninge.

SANLAM TRUST, 4de Vloer, Sable Corner, Conferenceweg, Century City. Tel. 036 021 4123. E-pos: dawood.khan@sanlamtrust.co.za.

Verw. CC

273714 Sept. 27 - (4205)

S.W. Ingamells

In die boedel van wyle SERENA WILHELMINA INGAMELLS, ID-nr. 431223 0092 08 7, gebore 23 Desember 1943, datum van afsterwe 27 Desember 2023 van Helderberg Vil-lage 316, Somerset-Wes, 7130. Boedelnr. 003299/2024.

Kennis geskied hiermee dat die Eerste en Finale Likwidasie- en Distribusierekening in bogenoemde boedel ter insae sal lê ten kantore van die Meester van die Hooggeregshof, Kaapstad en van die Landdros Somerset-Wes vir 'n tydperk van 21 dae gereken vanaf 27 September 2024.

SANLAM TRUST, Eksekuteur of Gemagtigde Agent, 4de Vloer, Sable Corner, Conferenceweg, Century City, Kaapstad. Tel. 021 036 4179.

273714 Sept. 27-(4205)V

S.C. Matthee

BOEDEL

Boedel wyle SUSANNA CORNELIA MATTHEE, ID-nr. 340506 0060 08 2, adres: Huis Immanuel, Brackenfell. Boedelnr. 004061/2024.

Die Eerste en Finale Likwidasie- en Distribusierekening sal ter insae lê vir 21 dae vanaf datum van publika-sie hiervan by die kantore van die Meester van die Hooggeregshof, Kaapstad en die Landdros, Kuilsri-vier.

AQUILA TRUSTEES (EDMS.) BPK., Madeleine Abrahams, Posbus 5438, Tygervallei, 7536.

816968 Sept. 27-(4205)V

S.F. Fortuin

BOEDEL

Boedel wyle STANLEY FLORIS FOR-TUIN, ID-nr. 650809 5199 08 5, adres by oorlye Galaxyweg 10, Eersterivier. Boedelnr. 006828/2024.

Die Eerste en Finale Likwidasie- en Distribusierekening in bogemelde boedel sal ter insae lê by die kantoor van die Meester van die Hooggeregshof, Kaapstad en 'n afskrif daarvan in die Landdroskantoor Goodwood vir 'n tydperk van 21 dae vanaf 27 Sep-tember 2024.

Geteken te Kraaifontein hierdie 18de dag van September 2024.

MOSTERT & VENNOTE, Prokureur vir Eksekuteur, G.M. Mostert, 9de Laan 192, Kraaifontein, 7570.

301199 Sept. 27-(4205)V

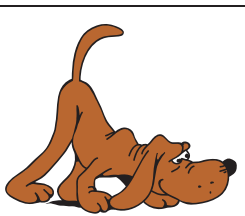
L. Jonga

In die boedel van LUKHONA JONGA, ID-nr. 930823 1247 08 9, ongetroud, in lewe woonagtig te Pinzistraat 3274, Mbekweni, Paarl, en wie oor-lede is op 11 November 2023 te Parow. Meestersverwysings-nommer 024460/2023.

Geliewe kennis te neem dat die eerste en finale likwidasie- en distribu-sierekening ter insae lê by die Meester van die Hooggeregshof te Kaapstad en Landdroshof te Paarl vir 'n tydperk van 21 (een-en-twintig) dae gereken vanaf datum van publikasie.

VISAGIE VOS INC., Posbus 90, Goodwood, 7460. Tel. 021 591 9221.

273873 Sept. 27-(4205)V



W. Johannissen

BOEDEL

Boedel wyle WALLACE JOHANNIS-SEN, ID-nr. 440609 5174 08 7 van Cessnasingel 5, Rocklands, Mitchells Plain 7785. Meesterskantoor: Wes-Kaap. Boedelnr. 025010/2021.

Kennis geskied hiermee ingevolge Art. 35(5) van Wet 66 van 1965 dat afskrifte van die eerste en finale likwidasie- en distribusierekening in die bogemelde boedel ter insae sal lê in die kantoor van die Meester, Kaapstad en die Landdros, Mitchells Plain vir 'n tydperk van 21 dae vanaf die datum van publikasie hiervan.

Indien geen beswaar hierteen deur die betrokke Meesters ontvang word nie, sal die eksekuteurs voortgaan met betalings ingevolge die reke-ninge.

J.E. FIELIES & GENOTE, Naboomstraat 4, Eastridge, Mitchells Plain. Tel. 021 397 4482. E-pos: reception@jef-law.co.za

268782 Sept. 27 - (4205)

ACD Bellville Workshop

KENNISGEWING

ACD BELLVILLE WORKSHOP BK (in likwidasie), Meestersverwysings-nr. C277/2024.

Ingevolge Artikels 339, 366, 375(5)(b) en 402 van die Maatskappyywet, Nr. 61 van 1973, soos gewysig, geskied hiermee kennis dat die Tweede Vergadering van Skuldeisers en Kontributante om 11h00 op Vrydag, 18 Oktober 2024 by die kantore van die Landdros, Bellville gehou sal word vir die bewys van vorderings teen die maatskappy, om die likwidateur se verslag to ontvang en om opdragte aangaande die administra-sie van die boedel te gee.

PROGRESSIVE ADMINISTRATION, Likwidateurs: C.P. van Zyl & S. Singh, Devonshireweg 20, Wynberg, 7800. Tel. 021 224 0225.

262311 Sept. 27-(4215)V

Buitenkloof Design BK

INSOLVENTE BOEDEL

BUITENKLOOF DESIGN BK (in likwi-dasie): Meestersverw.: C550/2024.

Ingevolge Artikels 339, 366, 375(5)(b) en 402 van die Maatskappyywet 1973, word hiermee kennis gegee dat die tweede vergadering van skuldeisers en kontributante om 09:00 op Dinsdag 22 Oktober 2024 by die kantore van die meester van die hooggeregshof, Kaapstad gehou sal word vir die bewys van vorderings teen die maatskappy, om die likwidateur se verslag to ontvang en om opdragte aangaande die administra-sie van die boedel te gee.

PROGRESSIVE ADMINISTRATION (PTY) LTD., Eenheid 2 Devonshire-hof, Devonshireweg 20, Wynberg, Kaapstad. Likwidateurs: C.P. van Zyl & Z.H. Ngogodo.

262311 Sept. 27 - (4005)

Fantasma Pizzeria

KENNISGEWING

FANTASMA PIZZERIA (EDMS.) BPK. (in likwidasie), Meestersverwysings-nr. C369/2024.

Kragtens Artikels 399, 366, 375 (5)(b) en 402 van die Maatskappyywet, Nr. 61 van 1973, soos gewysig, geskied hiermee kennis dat die Tweede Vergadering van Skuldei-sers, Direkteure en Kontributante, gehou sal word voor die Voorsittende Beampete, Landdroskantoor, Bellville op Vrydag, 18 Oktober 2024 om 11h00, vir: a) die bewys van vorderings teen die maatskappy; b) om die Gesamentlike Likwida-teurs se verslag te ontvang; en c) om opdragte aangaande die admini-strasie van die boedel te gee.

JCS CONSULTANTS, J.J. Theron & R. Choonilall, Gillianstraat 23, Eversdal, Durbanville, 7550. Tel. 082 331 4731.

938609 Sept. 27-(4215)V

Herbal Zone

KENNISGEWING

HERBAL ZONE (EDMS.) BPK. (in lik-widasie), Meestersverwysings-nr. C69/2024.

Kragtens Artikels 399, 366, 375 (5)(b) en 402 van die Maatskappyywet, Nr. 61 van 1973, soos gewysig, geskied hiermee kennis dat die Tweede Vergadering van Skuldei-sers, Direkteure en Kontributante, gehou sal word voor die Voorsittende Beampete, Landdroskantoor, Bellville op Vrydag, 18 Oktober 2024 om 11h00, vir:

a) die bewys van vorderings teen die maatskappy; b) om die Gesamentlike Likwida-teurs se verslag te ontvang; en c) om opdragte aangaande die admini-strasie van die boedel te gee.

JCS CONSULTANTS, J.J. Theron & S.J. Kalianjee, Gillianstraat 23, Eversdal, Durbanville, 7550. Tel. 082 331 4731.

938609 Sept. 27-(4215)V

Miranda Meyer Interiors

MIRANDA MEYER INTERIORS BK (in likwidasie), Registrasie-nr. 1998/-029940/23, Meestersverwysings-nr. C503/2024.

Kennis geskied hiermee dat 'n Tweede Vergadering van Krediteure in bogenoemde boedel voor die Land-roshof, George gehou sal word op 18 Oktober 2024 om 09:00 v.m. met die volgende doestellings:

1. Voorlegging van Mede-Likwida-teurs verslag; 2. Aanvaring van die Resolusies; en 3. Bewys van Eise.

BDO BUSINESS RESTRUCTURING (EDMS.) BEPERK, R. Pieters & C.T. Maredi, Mede-Likwidateurs, Posbus 820, Stellenbosch, 7599. Tel. 021 880 5400, Faks 021 880 5430.

296458 Sept. 27-(4215)V

OEHR

OEHR (EDMS.) BPK. (in likwidasie), Registrasie-nr. 1990/007165/07, Meestersverwysings-nr. C756/2022.

Kennis geskied hiermee dat 'n Tweede Vergadering van Krediteure in bogenoemde boedel voor die Land-roshof, Wynberg gehou sal word op 17 Oktober 2024 om 09:00 v.m. met die volgende doestellings:

1. Voorlegging van Mede-Likwida-teurs verslag; 2. Aanvaring van die Resolusies; en 3. Bewys van Eise.

BDO BUSINESS RESTRUCTURING (EDMS.) BEPERK, J.F. Klopper & B. Dicks, Mede-Likwidateurs, Posbus 820, Stellenbosch, 7599. Tel. 021 880 5400, Faks 021 880 5430.

296458 Sept. 27-(4215)V

Rustic Living Trading

KENNISGEWING

RUSTIC LIVING TRADING BK (in lik-widasie), Meestersverwysings-nr. C56/2023.

Kragtens Artikel 79 van die Beslote Korporasie Wet 1984 geskied kennis hiermee dat J.J. THERON en D.S. NDLOVU aangestel is as Gesamentlike Likwidateurs en alle debiteure in die Beslote Korporasie hiermee versoek word om onmiddellik hulle skulde by die kantoor van die Gesa-mentlike Likwidateurs te betaal.

Die Tweede Vergadering van Krediteure, Lede en Kontributante, sal plaasvind voor die Voorsittende Beampete, Landdroskantoor, Bellville op Vrydag, 11 Oktober 2024 om 11h00:

a) Om verdere eise te bewys; en b) Om die Gesamentlike Likwida-teurs se verslag voor te lê.

JCS CONSULTANTS, J.J. Theron & D.S. Ndlovu, Gillianstraat 23, Eversdal, Durbanville, 7550. Tel. 082 331 4731.

938609 Sept. 27-(4215)V

1 bloedskenking kan tot 3 lewens red.

Vind jou naaste kliniek op www.wcbs.org.za

Western Cape Blood Service
Do something remarkable

Elsies River

improvement district

Kennisgewing van Algemene Jaarvergadering

Die Elsies River City Improvement District NPC (ERICID) gaan 'n algemene jaarvergadering hou. Alle belanghebbendes word genooi na 'n oorsig van die afgelepe boekjaar se aktiwiteite en om die verlenging van die CID-termyng goed te keur.

Datum: Dinsdag, 22 Oktober 2024
Tyd: 15:00
Plek: Emplast, Sessdelaan 40, Elsies Rivier, Kaapstad, 7480

Net bona fide-lede van die ERICID kan oor die resolusies voorgelê by die ledevergadering stem. Hierdie lidmaatskap is gratis beskikbaar aan alle eienaars van eiendom in die ERICID se gebied wat vir die bykomende heffing aanspreeklik is (betalers van bykomende heffings), maar hulle moet voor Vrydag, 11 Oktober 2024 geregistreer wees.

Enige bykomende belastingbetaler wat teen die aansoek om die uitbreiding van die CID-termyng gekant is, kan binne 30 dae na afloop van die algemene jaarvergadering 'n skriftelike beswaar indien, waarna die Raad die aansoek kan goedkeur, sou besware nie van minstens 51% van bykomende belastingbetalers ontvang word nie.

Lede van die plaaslike gemeenskap (insluitende eiendomsbesitters, inwoners, huurders, regspersone, burgerlike organisasies en nieregerings-, privatesektor- of arbeidsorganisasies) kan binne 30 dae na afloop van die algemene jaarvergadering skriftelike kommentaar oor die nuwe vyfjaarsakeplan indien.

Om as lid te registreer of vir meer inligting en dokumentasie, besoek www.ericid.co.za. Om 'n skriftelike beswaar of kommentaar in te dien, e-pos info@ericid.co.za of skakel 021 565 0901

R. Goldring

KENNISGEWING VAN REKENING WAT TER INSAE LÊ

Insolvente boedel RYAN GOLDRING, ID-nr. 830718 5079 08 5, Meestersverwysing: C593/2020.

Kragtens Artikel 108(2) van die Insolvensiewet No. 24 van 1936, (soos gewysig), geskied kennis hier-mee dat die Eerste en Finale Likwidasie- en Distribusierekening ter insae lê by die Meester van die Hoog-geregshof, Dullah Omar Gebou, Kasteelstraat 45, Kaapstad vir 'n periode van 14 (veertien) dae vanaf Vrydag, 27 September 2024.

JCS CONSULTANTS, J.J. Theron, Gil-lianstraat 23, Eversdal, Durbanville, 7550. Tel. 082 331 4731.

938609 Sept. 27-(4215)V

S.L. Kok

INSOLVENTE BOEDEL

Rekening ter insae

S. LEE-ANN KOK (ID-nr. 740814 0045 08 7), Meestersverw.: C001408/2021.

Kennis geskied hiermee dat die eerste en finale likwidasie en distribu-sierekening in bovermelde saak ter insae sal lê in die kantoor van die meester van die hooggeregshof, Kaapstad, en die landdroshof, George, vir 14 dae vanaf publikasie hiervan.

MAURICE SCHWARTZ VENTER & GENOTE (EDMS) BPK., Posbus 50861, West Beach 7449. Mede-tru-stees: Lielzel Venter & M.S Motimle.

270719 Sept. 27 - (4215)

T. Mallie

INSOLVENTE BOEDEL

Tweede vergadering van krediteurs en bydraers

TOGIEDA MALLIE. Meesters-verwysingsnr. C336/2024.

Ingevolge Artikels 40(3), 56(3) en 77 van die Insolvensiewet van 1936, soos gewysig, geskied hiermee kennis dat die tweede vergadering van die skuldeisers of sontributante om 11:00 op Vrydag 18 Oktober 2024 gehou sal word in die kantoor van die landdros, Bellville, vir die bewys van eise, om die likwidateurs se verslag in ontvangs te neem en om opdragte te gee ten opsigte van die admini-strasie van die boedel.

PROGRESSIVE ADMINISTRATION (EDMS) BPK, Eenheid 2 Devonshire-hof, Devonshireweg 20, Wynberg, Kaapstad. Likwidateurs: T.C. van Zyl & A.M. Ayob.

262311 Sept. 27 - (4215)

BOEDEL-OORGAWES

S. Khan

BOEDELOORGAWE

'n Aansoek vir die boedeloorgawe van SAAFIA KHAN, ID-nr. 851226 0120 08 0, 'n departementshoof, geskei, van Elandstraat 26, Brackenfell, Wes-Kaap sal in die hooggeregshof van SA (Wes-Kaapse Afd Kaapstad) op 23 Oktober 2024 om 10h00 of so spoedig daarna as wat die advokaat vir die applikant aangehoor kan word.

Die vermoënstaat lê ter insae by die meester, Kaapstad, vir 14 dae vanaf publikasie hiervan en by PARKER ATTORNEYS, Blok A236 Clareview-beisheidspark, Imaam Haronweg, Claremont, Kaapstad.

852679 Sept. 27 - (4215)

OBSERVATORY

IMPROVEMENT DISTRICT

Kennisgewing van Algemene Jaarvergadering

Die Observatory Improvement District NPC (OBSID) gaan 'n algemene jaarvergadering hou. Alle belanghebbendes word genooi na 'n oorsig van die afgelepe boekjaar se aktiwiteite en die beplanning vir 2025/2026.

Datum: 24ste Oktober 2024
Tyd: 18:00
Plek: OBSID Kantore, Unifit 13A St Michaels Office Park, St Michaels Road, Observatory

Net bona fide-lede van die OBSID kan oor die resolusies voorgelê by die ledevergadering stem. Hierdie lidmaatskap is gratis beskikbaar aan alle eienaars van eiendom in die OBSID se gebied wat vir die bykomende heffing aanspreeklik is (betalers van bykomende heffings), maar hulle moet voor 15 Oktober 2024 geregistreer wees.

Om as lid te registreer of nog inligting en dokumentasie te kry, gaan na www.obsid.org.za of bel 021 480 7090

Camps Bay

City Improvement District

Kennisgewing van ledevergadering

Die Camps Bay Stadsverbeteringdistrik NPO (CBSVD) gaan 'n ledevergadering hou. Alle belanghebbendes word genooi na 'n oorsig van die afgelepe boekjaar se aktiwiteite en beplanning vir 2025/26.

Datum : 23 Oktober 2024
Tyd : 18:00
Plek : Laerskool Kampsbaai @ 11 Dunkeld Straat, Kampsbaai

Net bona fide-lede van die Camps Bay Stadsverbeteringdistrik NPO (CBSVD) kan oor die resolusies voorgelê by die ledevergadering stem. Hierdie lidmaatskap is gratis beskikbaar aan alle eienaars van eiendom in die Camps Bay Stadsverbeteringdistrik (CBSVD) se gebied wat vir die bykomende heffing aanspreeklik is (betalers van bykomende heffings), maar hulle moet voor 14 Oktober 2024 (een week voor die vergadering) geregistreer wees.

Om as lid te registreer of nog inligting en dokumentasie te kry, gaan na www.campsbaycid.org

Theewaterskloof

MUNISIPALITEIT • MUNICIPALITY • UMASIPALA

TENDER NOTICE AND INVITATION TO TENDER

TENDER NO. FIN 02/2024/25:

PROVISION OF SERVICES FOR THE COLLECTION, TRANSPORTATION AND DEPOSITING OF CASH FOR THE PERIOD FROM DATE OF APPOINTMENT UNTIL 30 JUNE 2027

Theewaterskloof Municipality

Directorate: FINANCIAL SERVICES

invites tenders for Contract no. FIN 02/2024/25: PROVISION OF SERVICES FOR THE COLLECTION, TRANSPORTATION AND DEPOSITING OF CASH FOR THE PERIOD FROM DATE OF APPOINTMENT UNTIL 30 JUNE 2027

Only tenderers who satisfy the eligibility criteria and responsiveness criteria stated in the Tender Conditions and Tender Data (Tenderer's Obligation, Eligibility, 2.1) are eligible to submit tenders.

All bids received shall be evaluated in terms of the Theewaterskloof Municipality Supply Chain Management Policy, read with the Preferential Procurement Regulations of 2022. It is estimated that the 80/20 preference points system will be applicable. Tenders will be evaluated in terms of price and preference.

The successful tenderer must also be registered on the Centralized Supplier Database (CSD). Tenderers can register on www.csd.gov.za

A set of Tender Documents may be obtained from the Theewaterskloof Municipality, Supply Chain Management Department, 6 Plein Street, Caledon from **Friday, 27 September 2024** during office hours Monday to Thursday 07h45-13h00 and 13h45-16h45 and Fridays 07h45-13h00 and 13h45-15h30. **Payment of a non-refundable tender participation fee of R550.00 (VAT Inclusive) is applicable.** It is an eligibility criterion and is payable by means of electronic transfer or direct deposit only. Proof of payment of the participation fee must accompany your tender document when submitting it. Refer enquiries **only in the aforementioned regard** to Hanro September at hanrose@twk.gov.za

All technical enquiries must be directed to the Directorate: FINANCIAL SERVICES to: **Me. Janine van Niekerk** Theewaterskloof Municipality, Caledon 7230
E-mail: janineva@twk.gov.za

The closing time for receipt of tenders is 12h00 on Friday, 18 October 2024

at the Theewaterskloof Municipality, Tender Box 1, at the main entrance, 6 Plein Street, Caledon.

Telegraphic, telephonic, telex, facsimile, electronic/e-mailed and late tenders will not be accepted. Tenders may only



Notice is hereby given of the Annual General Meeting (AGM) of the Elsie's River CID that will take place on Tuesday, 22 October 2024 where the following items will be discussed:

AGENDA

1. Registration
2. Welcome & Apologies
3. Membership
 - 3.1 Resignations
 - 3.2 New members
4. Quorum to constitute a meeting
5. Previous AGM minutes
 - 5.1 Approval
 - 5.2 Matters arising
6. Chairperson's Report
7. Feedback on operations 2023/24
8. Approval of the Annual Report for 2023/24
9. Noting of Audited Financial Statements 2023/24
10. Approval of extension of the CID term and new Business Plan for 2025 – 2030 (*includes the approval of the 2025/26 annual budget, surplus utilisation and Implementation Plan*)
11. Surplus Utilisation
 - 11.1 Noting of additional surplus funds utilised in 2023/24
 - 11.2 Approval of additional surplus funds utilisation for 2024/25
12. Appointment of a Registered Auditor
13. Confirmation of Company Secretary
14. Election of Board Members
15. General
16. Q & A

Please note the following:**The present Directors of the Elsie River CID and their respective portfolios are:**

Name	Current CID Portfolio
Adrian Bowring	Chairperson
Gary Castle	Director
Cobus Maritz	Director
David Srubis	Director

All stakeholders and interested parties are invited to attend, however, only owners registered as members of the company may vote.

- Per clause 15.1 of the CID Policy, Membership of the Company is limited to property owners who are liable for paying the additional rate (additional rate payers).
- Per article 11.9.1 of the Memorandum of Incorporation (MOI) 'every member shall have 1 (one) vote for every R5,000,000 (five million) of municipal valuation or portion thereof, but subject to a maximum of 10 (ten) votes'.
-
- Per article 11.9.2 of the MOI, no member who is in arrears with payment of the additional rate for more than 60 (sixty) days, shall be entitled to vote at an AGM for so long as s/he is so in arrears except if the member can prove that s/he is in a dispute or has entered into an appropriate payment arrangement with the City or can provide proof of payment.
- Per section 15.4 of the CID By-law the total number of votes assigned to any single member, or to any number of members under common ownership or control shall not exceed thirty-three and one-third (33-1/3) percent of the total number of votes which may be cast.
- Property owners wishing to apply for membership should do so via the website or by email. New membership applications should be received by 11 October 2024 to be approved and accepted at a meeting of the Board of directors of the Elsie River City Improvement District NPC prior to the AGM.
- Any member may appoint a Proxy to attend the meeting on his/her behalf. Forms of Proxy may be downloaded from the website or requested by email. The proxy form must be delivered to the offices of the Company no less than 24 hours prior to the advertised time of the start of the meeting, failing which it shall not be deemed to be valid.
- Enquiries should be addressed as far in advance as possible, by email as above or by letter to the registered office of the company. The Annual Financial Statements can be downloaded from the website.
- Article 12.1.7 of the MOI states "As required by item 5(1)(b) of Schedule 1 to the Act, at least 1/3 (one third) of the directors shall resign every year at the AGM, but shall be eligible for re-election." Therefore, the following Directors: Adrian Bowring and Gary Castle will resign. They have made themselves available for re-election as directors.

- Forms for nomination of directors may be downloaded from the website or be requested by email. These forms must be delivered to the offices of the Company no less than 7 days prior to the advertised time of the start of the meeting, failing which it shall not be deemed to be valid.
- Section 27(2)(b)(iii)(aa) of the CID By-law states 'any additional rate payer (ARP) opposed to the application shall submit a written objection to the management body within 30 days of the conclusion of the AGM on a form accompanying the notice or otherwise made available by the management body'.
- Section 27(2)(b)(iii)(bb) of the CID By-law states 'the Council may approve the application if written objections are not received from at least 51% of ARPs in any other sub-category of CID not classified as residential'.
- Section 27(2)(b)(iii)(cc) of the CID By-Law states 'members of the local community shall submit any comments on the new 5-year business plan in writing within 30 days of the conclusion of the AGM'.
- Section 27(2)(c) of the CID By-Law states 'In the event that the management body makes any material amendments to the business plan after the AGM, the management body must convene a further members' meeting in accordance with the notice requirements in subsection (2)(b) for purposes of approving the amended business plan and soliciting written objections and comment as contemplated in subsection (2)(b)(iii) (with the changes required by the context'.

The following documentation is available at the AGM and on the ERCID website at www.ercid.co.za:

- Membership list
- Advertisements, notice to members and CoR 36.2 form
- Minutes of previous AGM
- Agenda
- Audited AFS (Full set)
- Business Plan 2025-2030
- Membership application form
- Nomination as Director form
- Proxy Form
- Draft proposed MOI
- Annual Report

To submit a written objection or comment e-mail info@ercid.co.za or call 021 565 0901.

ELSIES RIVER CITY
IMPROVEMENT DISTRICT
AGM
22 OCTOBER 2024

MINUTES OF THE ELSIES RIVER CITY IMPROVEMENT DISTRICT (ERCID) ANNUAL GENERAL MEETING HELD ON 22 OCTOBER 2024 AT WEAWEWELL, 14 COLEMAN STREET, ELSIES RIVER AT 15H00

Present

Adrian Bowring	(AB)	ERCID Chairperson
Cobus Maritz	(CM)	ERCID Director
Gary Castle	(GC)	ERCID Director
Gene Lohrentz	(GL)	MD Geocentric as ERCID Management Company

Apologies

David Srubis	(DS)	ERCID Director
John Houston	(JH)	Member
Franchesca Walker	(FW)	Board Observer – City of Cape Town

See the attached attendance register for additional attendees.

1.	WELCOME	ALL
	<ul style="list-style-type: none">AB, as Chairperson, welcomed all attendees and handed the proceedings over to GL.	
2.	MEMBERSHIP	ALL
	<ul style="list-style-type: none">L noted that no new membership applications or resignations were received during the reporting year.	
3.	QUORUM TO CONSTITUTE A MEETING	ALL
	<ul style="list-style-type: none">a. GL noted apologies from David Srubis and John Houston for the meeting.b. GL noted that the ERCID received a proxy from Mr. John Houston for the meeting.c. GL announced that a quorum is present and that the meeting is properly constituted.	
4.	APPROVAL OF PREVIOUS MINUTES AND MATTER ARISING	ALL
	<ul style="list-style-type: none">a. The meeting approved the minutes of the previous AGM by a show of hands.	
5.	CHAIRPERSON’S REPORT	ALL
	<ul style="list-style-type: none">a. GL noted that the Chairperson’s Report is in the Annual Report, available on the ERCID website.	
6.	FEEDBACK ON OPERATIONS 2023/24	ALL
	<ul style="list-style-type: none">a. GL presented an overview of the year’s operations, focusing on Public Safety, Cleaning, Greening, Urban Management, and Social Upliftment. Key highlights included:<ul style="list-style-type: none">Public Safety: Statistics recorded by two patrol vehicles and four-foot patrollers, with 2,624 public safety incidents, 209 shopping trolleys, 33 wheelie bins recovered, and 1,737 public engagements.Cleaning and Urban Management: 9,085 bags of litter collected, 529 illegal dumping sites cleared, 224 public litter bin services, 101 drain cleanings, and 299 urban defects addressed.GL confirmed no informal structures or vagrants in Elsies River Industria.Regular engagements with CPF, Police, and Law Enforcement.CCTV Network: GL presented incidents captured and reported through CCTV.	

Minutes Approved: _____

ERCID Chairperson

<ul style="list-style-type: none"> GL highlighted training received from the City of Cape Town, allowing ERCID to repair potholes in the area. A team from MES assists with area maintenance. 	
7. APPROVAL OF THE ANNUAL REPORT 2023/24 <ul style="list-style-type: none"> The Annual Report was approved by a show of hands. 	ALL
8. ACCEPTANCE OF THE AUDITED FINANCIAL STATEMENTS 2023/24 <ul style="list-style-type: none"> The meeting adopted and approved the AFS of the Elsies River CID. 	ALL
9. APPROVAL OF EXTENSION OF THE CID TERM AND NEW BUSINESS PLAN FOR 2025-2030 <ul style="list-style-type: none"> The members approved the extension of the CID term and new business plan for 2025 - 2030 by show of hands. 	
10. APPROVAL OF BUDGET AND SURPLUS UTILISATION <ol style="list-style-type: none"> GL presented the meeting with the budget for the year 2025/26. GL noted that there is R 50 000 that we earmarked for our CCTV cameras (Approved by the board). The members approved the proposed budget and surplus utilization. 	ALL
11. APPROVAL OF THE IMPLEMENTATION PLAN 2025/26 <ol style="list-style-type: none"> GL presented the meeting with the implementation plan. The members of the meeting approved the implementation plan. 	ALL
12. APPOINTMENT OF AUDITORS AND COMPANY SECRETARY <ul style="list-style-type: none"> GL noted that the current auditors are C2M. The members approved the re-appointment of C2M as the auditors. GL noted that C2M Tax and Advisory Services currently acts as Company Secretary. The members approved the re-appointment of C2M Tax and Advisory Services as the company secretary. 	ALL
13. STAND DOWN & ELECTION OF THE BOARD <ul style="list-style-type: none"> GL noted that there are no nominations for new directors. In terms of the rotation Adrian Bowring and Gary Castle have resigned but made themselves available for re-election. The meeting re-elected Adrian Bowring and Gary Castle to the Board. 	ALL
14. GENERAL QUESTIONS AND ANSWERS <ul style="list-style-type: none"> A member of the meeting asked if flats were being built next door to his place. GL informed the member that the property belongs to the Social Housing Agency (SHA) which is a National Agency. GL mentioned that he has been struggling for some time to get the management company to clean up the property adjacent to the railway line, as many of the crime incidents originating from the railway line pass through this property due to the lack of fencing. GL also mentioned that ERCID has fenced and gated the property at the CID's expense. Additionally, over 50 weed trees were removed on another property, as they posed a fire risk to neighboring properties; this was funded by the CID and Management Company. A member from the NHA answered by saying that a development plan was submitted for Residential Flats, one with 101 flats and another with 205 flats but the agreement of how the funding will be spent is a problem. GL urged the management company of the properties to have them fenced as soon as possible. 	ALL
15. CLOSURE <ol style="list-style-type: none"> The Chairperson thanked the business and property owners for being present. The meeting was adjourned. 	ALL

Minutes Approved: _____



ERCID Chairperson

From: Wejaen Viljoen <admin@geocentric.co.za>
Sent: Thursday, 06 March 2025 13:30
To: Alma Stoffels; Gene Lohrentz; Elsies River
Cc: Nonhlanhla Ngubane; Joepie Joubert; Marsha Van der Poel
Subject: RE: Business Plan 2025-2030 Comments or Objections - Elsies River

CAUTION: This email originated outside of the City of Cape Town's network. Please do not click on any links or open attachments unless you know and trust the source. **STOP. THINK. VERIFY.**

Good day Alma,

I hope you are doing well.

We have not received any comments or objections on the ERCID Business Plan yet.

Please let me know if any further action is required on our side.

Best regards,

Wejaen Viljoen

E: admin@geocentric.co.za

C: 062 753 4779



From: Alma Stoffels <Alma.Stoffels@capetown.gov.za>
Sent: Thursday, 06 March 2025 12:01
To: Wejaen Viljoen <admin@geocentric.co.za>; Gene Lohrentz <gene@geocentric.co.za>; Elsies River <info@ercid.co.za>
Cc: Nonhlanhla Ngubane <Nonhlanhla.Ngubane@capetown.gov.za>; Joepie Joubert <Joepie.Joubert@capetown.gov.za>; Marsha Van der Poel <Marsha.VanderPoel@capetown.gov.za>
Subject: RE: Business Plan 2025-2030 Comments or Objections - Elsies River

Good Day Wejaen

In your email below you indicated no objections were received.
Can you please advise if any comments were received?

Regards

Alma Stoffels

Senior Professional Officer: CID Compliance, Spatial Planning and Environment

Tel: 021 400 2097 | Cell: 072 119 6221



From: Wejaen Viljoen <admin@geocentric.co.za>

Sent: Tuesday, 11 February 2025 09:16

To: Alma Stoffels <Alma.Stoffels@capetown.gov.za>; Gene Lohrentz <gene@geocentric.co.za>; Elsies River <info@ercid.co.za>

Cc: Nonhlanhla Ngubane <Nonhlanhla.Ngubane@capetown.gov.za>; Joepie Joubert <Joepie.Joubert@capetown.gov.za>; Marsha Van der Poel <Marsha.VanderPoel@capetown.gov.za>

Subject: RE: Business Plan 2025-2030 Comments or Objections - Elsies River

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Good day Alma,

I hope you are doing well.

No objections were received in writing or via email for the four CIDs that were renewed.

Please let me know if you need any further information.

Regards,

Wejaen Viljoen

E: admin@geocentric.co.za

C: 062 753 4779



From: Alma Stoffels <Alma.Stoffels@capetown.gov.za>

Sent: Tuesday, 11 February 2025 09:11

To: Gene Lohrentz <gene@geocentric.co.za>; Wejaen Viljoen <admin@geocentric.co.za>; Elsies River <info@ercid.co.za>

Cc: Nonhlanhla Ngubane <Nonhlanhla.Ngubane@capetown.gov.za>; Joepie Joubert <Joepie.Joubert@capetown.gov.za>; Marsha Van der Poel <Marsha.VanderPoel@capetown.gov.za>

Subject: RE: Business Plan 2025-2030 Comments or Objections - Elsies River

Good Day Gene

Can you please provide feedback on the below **by close of business today?**

Regards

Alma Stoffels

Senior Professional Officer: CID Compliance, Spatial Planning and Environment

Tel: 021 400 2097 | Cell: 072 119 6221



From: Alma Stoffels

Sent: Friday, 31 January 2025 13:56

To: 'gene@geocentric.co.za' <gene@geocentric.co.za>; Wejaen Viljoen <admin@geocentric.co.za>; 'Elsies River' <info@ercid.co.za>

Cc: Nonhlanhla Ngubane <Nonhlanhla.Ngubane@capetown.gov.za>; Joepie Joubert <Joepie.Joubert@capetown.gov.za>; Marsha Van der Poel <Marsha.VanderPoel@capetown.gov.za>

Subject: Business Plan 2025-2030 Comments or Objections - Elsies River

Good Day Gene

With reference to **Section 27 (2)(b)(iii)(aa)** of the City Improvement District By-law, confirm if any **written objections** have been received by the CIDs management body within 30 days of the conclusion of the AGM?

With reference to **Section 27 (2)(b)(iii)(cc)** of the City Improvement District By-law, confirm if any **written comments** have been received by the secretary of the CIDs management body within 30 days of the conclusion of the AGM?

Regards

Alma Stoffels

Senior Professional Officer: CID Compliance, Spatial Planning and Environment

Tel: 021 400 2097 | Cell: 072 119 6221 | E-mail: alma.stoffels@capetown.gov.za

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ELSIES RIVER CITY IMPROVEMENT DISTRICT (ERCID) BUSINESS PLAN COMMENTS

DIRECTORATE	DEPARTMENT/BRANCH/SECTION	RESPONDANT	COMMENTS
COMMUNITY SERVICES AND HEALTH	Dept: Community Arts and Culture development	Lisle Lombard	- Community, Arts and Culture Department has no objection to the extension of Elsie's River City Improvement District (ERCID) term for the period 2025-2030.
URBAN MOBILITY	Dept: Roads Infrastructure Management	Jeanine du Preez	- Please ensure that the Elsie's River CID include all the possible Urban Mobility interventions listed in attached documentation, as it will give them the opportunity to utilize the available MOA to full extent within their service area.
SAFETY AND SECURITY	Dept: Disaster Management Planning and Liaison Dept: Metro Police Branch: CCTV & Radio	Mandy Suzette Thomas Barry Schuller	- I have no objections to any of the business plans. - Elsie's River Improvement District have registered their CCTV cameras and if they have any new cameras installed, they can contact with office, in order to update the camera location registry (database). - Nothing else from our side, thank you.
URBAN WASTE MANAGEMENT	Dept: Waste Services Branch: Waste Minimisation	Alison Evans	- Refer to the attached memo.



CITY OF CAPE TOWN
ISIXEKO SASEKAPA
STAD KAAPSTAD

DIRECTORATE: URBAN WASTE MANAGEMENT

ALISON EVANS
Waste Minimisation Branch

MEMORANDUM

T: +27 21 400 4580

E: Alison.Evans@capetown.gov.za

DATE: **31 JANUARY 2025**

TO: **Alma Stoffels, SPO: CIDs Compliance**

Nonhlanhla Ngubane, PO: Urban Regeneration

SUBJECT: **Urban Waste Management: Waste Markets Comment on the following CIDs' Business Plans:**

1. Boston Community Improvement District (BCID)
2. Cape Town Central City Improvement District (CCID)
3. Airport Industria City Improvement District (AICID)
4. Claremont Improvement District (CICD)
5. Elsies River City Improvement District (ERCID)
6. Fish Hoek Business Improvement District (FHBID)
7. Groote Schuur Community Improvement District (GSCID)
8. Lower Kenilworth Improvement District (LKID)
9. Maitland City Improvement District (MAITCID)
10. Parow Industria Improvement District (PIID)
11. Scott Estate & Baviaanskloof Community Improvement District (SEBCID)
12. Somerset West Improvement District (SWCID)
13. Welgemoed City Improvement District (WCID)
14. Wynberg Improvement District (WID)
15. Zeekoevlei Peninsula City Improvement District (ZVPCID)

Please note that these comments are in addition to the General Waste Minimisation-related guidelines on Page 69 to Page 71 of the 2024 CID Guideline, published in November 2024.

1. Background and CID Policy context to waste management

The City of Cape Town's (CoCT) CID Policy refers to the City's Integrated Waste Management Policy as it pertains to the planning of cleaning and maintenance services for a CID, including these CIDs, as follows.

The extract below is taken from the CoCT CID policy:

36 Cleansing and Maintenance Services

- 36.1 Before entering into any service provider agreements with third parties for the provision of cleansing and/or maintenance services on behalf of the CID, the NPC must liaise with the Director: Waste Services to plan and co-ordinate the provision of such services and avoid wasteful duplication of services rendered by the City.
- 36.2 Any cleansing and maintenance services by the NPC and its agents must be performed in line with the City's Integrated Waste Management Policy of the Waste Services Department, as may be in force at any relevant time.

Section 7 of the City's Integrated Waste Management (IWM) Policy (Policy Number 60829, October 2020) describes the roles and responsibilities of various stakeholders and roleplayers in Cape Town waste management. Section 7.3 c) describes the role of CIDs specifically, as per the extract from the IWM Policy below.

With respect to waste minimisation, it should be noted that recycling, as well as environmental and social responsibility (linked to waste minimisation) are included in the responsibilities of CIDs.

c) Waste management and minimisation in City Improvement Districts (CID's)

- (i) The City Improvement Districts are Non Profit Companies that are initiated, driven, managed and funded by the local community within a predetermined boundary and are approved by Council.
- (ii) CIDs provide only supplementary municipal services including 4 focus areas which are Public safety, Cleaning relating to refuse removal, illegal dumping, recycling as well as, Environmental and Social responsibility.
- (iii) All CIDs are subject to the City's IWM Policy as the Solid Waste Department has to review the component of the CIDs' Business Plan relating to the cleaning function as the City retains oversight and has to ensure that the cleaning functions performed by the CIDs are aligned with the City's IDP and Waste Management Policy and processes.

2. City's Integrated Waste Management Policy's focus on waste minimisation

The City's Integrated Waste Management Policy includes a strong focus on waste minimisation principles, and required waste minimisation activities, pertaining to all stakeholders in Cape Town, including CIDs.

The Integrated Waste Management Policy includes all relevant waste minimisation information and requirements in Section 8.1 of the policy, which it is recommended that the above CID business plans align with, in all aspects where it is relevant to the CID members, as waste generators.

The extract below is taken from the City's IWM Policy and highlights the importance of waste minimisation, and the principles which should be embedded in CIDs' waste management services:

8.1. Waste Minimisation

Waste minimisation forms the core of the National Environmental Management: Waste Act, 2008, (NEMWA) and the National Waste Management Strategy, 2012 (NWMS), which aim to ensure that the negative health and environmental impacts of waste can be minimised, landfill airspace can be optimized, and waste beneficiation can be realised. This requirement for waste minimisation is not a "business-as-usual" approach, as it requires responsible and proactive participation by all stakeholders.

The City of Cape Town (City) commits to pursue, establish, facilitate and communicate waste minimisation mechanisms, initiatives, and partnerships proactively, and to facilitate participation from the public, commerce and industry. Applied waste minimisation primarily promotes waste avoidance, and also encourages and implements strategies aimed at increasing the separation at source, re-use, recycling and recovery of waste materials which result in waste diversion from landfill sites.

Multi stakeholder participation and engagement, shared responsibility and partnerships, and a commitment to cleaner production and sustainable consumption, are key to the success of waste minimisation. This approach requires resources and infrastructure contributions from commerce, industry and the City, including changed production processes to reduce the amount of waste generated.

Changes are required in the production, marketing, packaging, selling and consumption stages of product or service lifecycles, requiring an intentional and comprehensive effort by all stakeholders to ensure that waste and its impacts can be reduced through waste minimisation.

The City's role in waste minimisation includes the facilitation or implementation of various waste minimisation programmes such as separation of recyclables at source, either door to door or via drop-off sites or Materials Recovery Facilities (MRFs), for onward processing by the recycling industry, crushing of clean builder's rubble and organic waste composting.

8.1.1. Waste minimisation and diversion principles

The following principles, as applied to waste minimisation and diversion, form the basis of the approach to waste minimisation in this policy, based on pragmatic and sustainable cost-benefit considerations, balanced by expenditure priorities, while striving to achieve National, Provincial and City waste diversion targets in accordance with spatial and development strategies:

- a) The "waste avoidance, or prevention before waste generation" principle promotes the avoidance of waste above other waste management options;

- b) The "cradle-to-cradle" principle is an approach to product and system design, that models human industry on nature's processes, viewing materials as nutrients for the same or new cycles;
- c) The "circular economy" approach is embraced, which can be achieved through long-lasting design of products, maintenance, repair, reuse, remanufacturing, refurbishing, and closed recycling loops;
- d) The principle of "separation at source, streaming and diversion" makes provision for waste streams to be separated where possible;
- e) The "producer responsibility" principle maintains that, because producers have the greatest control over product design and marketing, they therefore have the greatest ability and responsibility to reduce the toxicity and waste generated by their products;
- f) The 80/20 "Pareto Principle" acknowledges that not all waste can be avoided or diverted from landfill, resulting in a prioritisation of waste avoidance and diversion systems which optimise the return on effort and expenditure needed for minimisation initiatives.

3. CIDs' responsibilities in terms of waste minimisation and recycling

In summary, each CID is required to embed the above waste minimisation principles starting with mechanisms for waste avoidance (including cleaner production principles and/or industrial symbiosis where necessary) and minimisation (recycling, composting, circular economy thinking) before disposal or landfilling into their business plan.

This applies to waste cleaned up (litter picking and litter bins) or collected and transported waste from illegal dumping sites, as well as influencing, raising awareness or circulating waste minimisation/management information to its members to responsibly manage their own waste.

When litter is picked up or emptied from green litter or black wheelie bins, the CID, where practically possible, should ensure that recyclables, electronic and lighting waste are extracted for separate processing through well-established accredited recycling service providers, or for collection by an accredited service provider. To reduce operational expenses this activity should be coordinated with the applicable Producer Responsibility Organisations (PROs).

Since organic waste has been prioritized by the City's Waste Management officer due to the organic waste to landfill ban by 2027, instituted by the provincial Department of Environmental Affairs and Development Planning (DEA&DP), all CIDs must prioritise the above organic (garden greens and food) waste diversion programs, and ensures that its members are informed about the [ban](#) accordingly.

In some instances some CID Business Plans do speak about waste minimisation, but a more specific and measurable waste minimisation section to the business plan is required. The plan should indicate waste minimisation programmes to be implemented as per the above general guidelines and principles and in line with the specific requirements below. It should also include related timeframes, as well as a commitment to report waste diversion tonnages at least on an annual basis.

Specific requirements applicable to CIDs operating in residential areas **within** a Think Twice service area

In this respect, being in a residential area which is covered by the City's Think Twice recycling collection service, the CID should support the City and our contractor's marketing and awareness raising efforts to ensure that as many residents as possibly participate in the City's Think Twice recycling service. Further details of this service in your area can be found on the [Waste Recyclers Map](#), including contact details of the relevant contractor. Further, the CID should encourage residents to drop off their garden waste at their closest [waste drop-off site](#), and also compost at home. One way the latter can be done is by active participation in the City's [Home Composting Programme](#), where residents can obtain free home composting containers when the programme comes to your area.

Specific requirements applicable to CIDs operating in residential areas **outside** of a Think Twice service area

In this respect, being in a residential area which is not currently covered by the City's Think Twice recycling collection service, the CID should consider facilitating a joint recycling collection service for its members, using an accredited recycling collection service provider. Such services may require payments from residents, BUT if a bulk service is arranged, the cost per household would be lower. Prospective private recycling service providers can be found on the [Waste Recyclers Map](#) and should be requested to provide a valid Accreditation Letter, signed by the Director: Waste Services. Further, the CID should encourage residents to drop off their garden waste at their closest [waste drop-off site](#) and also compost at home. One way the latter can be done is by active participation in the City's [Home Composting Programme](#), where residents can obtain free home composting containers when the programme comes to your area.

In addition, the CID is encouraged to contact Producer Responsibility Organisations (PROs) as they may have the capacity to work with the CID, and/or alongside the above service provider, providing financial or logistical assistance to enable the separation of their products (packaging, e-waste and lighting) for sale to the recycling markets, thus reaching common waste minimisation goals. A list of currently active PROs is attached as Annexure A.

Specific requirements applicable to CIDs operating in commercial areas

In this respect, being in a commercial area of Cape Town, the CID should facilitate a joint recycling collection service, as well as a joint organic garden and/or food waste collection service for its members if the latter is appropriate to the waste produced, using one or more accredited recycling and organic waste collection service providers. Such services would likely require payment from participating members, BUT if a bulk/combined service is arranged, the cost per business would be lower. Prospective private recycling and organic waste service providers can be found on the [Waste Recyclers Map](#) and should be requested to provide a valid Accreditation Letter, signed by the Director: Waste Services.

In addition, the CID is encouraged to contact Producer Responsibility Organisations (PROs) for packaging, electronic or lighting waste, as they may have the capacity to work with the CID, and/or alongside the above recycling service provider, providing financial or logistical assistance to enable the separation of their products (packaging, e-waste and lighting) for sale to the recycling markets, thus reaching common waste minimisation goals. A list of currently active PROs is attached as Annexure A. Annexure A: A list of currently active Producer Responsibility Organisations (PROs). - END

Kind regards,

**Alison
Evans**

Digitally signed
by Alison Evans
Date: 2025.02.04
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Alison Evans
Head: Waste Markets



MEMORANDUM

12 December 2024

REQUEST FOR INTERDEPARTMENTAL COMMENT: ELSIES RIVER CITY IMPROVEMENT DISTRICT (ERCID) BUSINESS PLAN

SAFETY AND SECURITY

Public Safety

Law Enforcement

Att: Johannes Brand

Acting Chief

Jason Hamilton

Deputy Chief

Att: Ramapulana Ramaboea

Project Finance Specialist

Metro Police

CCTV & Radio

Att: Barry Schuller

Director

CCTV Response Unit and Operations

Att: Jean Hesqua

Senior superintendent

CCTV Technical and Projects

Att: Christopher Moller

Senior superintendent

CCTV Investigations and Support

Att: Kevin Cole

Superintendent

Johan Richter

Sergeant

Traffic Services

Operational Co-ordination

Att: Maxine Bezuidenhout

Assistant Chief

Att: Erin Whare

Acting Assistant Chief

Disaster and Risk Management

Att: Moegamat Kippie

Head

Training and Capacity Building (Commerce and Industry)

Att: Marlene Myburgh

Head

Disaster Management Planning and Liaison

Att: Mandy Thomas

Administrative Officer

Public Awareness and Preparedness

Att: Charlotte Powell

Head

Fire & Rescue Services

Att: George Hendricks

Divisional Commander

Att: Liam Scheepers

Specialist Clerk

Public Communication Emergency Centre

Att: Suretha Visser

Manager

SPATIAL PLANNING AND ENVIRONMENT**Planning and building development management**

Att: Tygerberg district

Environmental Management

Att: Maurietta.Stewart

Head

Urban planning and design

Att: Gert Kruger

Principal Professional Officer

Leona Bruiners

Principal Professional Officer

URBAN MOBILITY

Att: Jeanine Du Preez

District manager

Deon Botha

Principal Professional Officer

URBAN WASTE MANAGEMENT**Waste Services****Cleansing**

Att: Eugene Hlongwane

Manager

Integrated Planning**Events and Partnerships**

Att: Priscilla Booysen

Head

Collections

Att: Ncedo Mcani

Head

By-Law Enforcement

Att: Alfredo Roman

Head

Disposal

Att: Margot Ladouce

Manager

Waste Markets

Att: Alison Evans

Head

Community Recycling Centres

Att: Lanese Hesselman

Head

WATER AND SANITATION**Bulk Services****Catchment Storm water & River management**

Att: Ben De Wet

Head

Khwezi Mahlangu

Senior Professional Officer

Technical Services

Att: Thembakazi Gobodo

District Manager

Nolukhanyo Goniwe

Principal WPC Inspector

COMMUNITY SERVICES AND HEALTH**City Health**

Att: Marilyn Dennis

Head

Environmental Health

Att: Andy Lucas

Head

Substance Abuse

Att: Letitia Bosch

Principal Professional Officer

Specialised Environmental Health

Att: Ian Gildenhuys

Head

Recreation and Parks

Att: David Dunn

Senior Professional Officer

Lynn January

Area Manager

Arborist/urban forester

Att: Altus de Wet

Ecological coordinator

Att: Sihle Jonas

Nursery coordinator

Att: Jan Botes

Community Arts and Culture development

Att: Lisle Lombard	Area Manager
Moses Vusi Magagula	Area Head
Abobarka Abrahams	Area Head

ECONOMIC GROWTH**Economic development and investments****Informal trading**

Att: Hilary Joseph	Senior Professional Officer
Ntuthuko Mchunu	Senior Professional Officer

Property Transactions

Att: Charlene Davis	Head
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Dear Colleagues

The Board of the Elsie River City Improvement District (ERCID) is in the process of extending the ERCID term for the period 2025-2030.

They obtained overwhelming support from their members at the recent AGM and have now applied for Council to consider extending their term for a further five years. If approved the new five-year term will start on 1 July 2025 and terminate on 30 June 2030.

You are requested to review the attached business plan and provide the CID Branch with any comments that could influence the final business plan before it is submitted to Council for consideration.

Please familiarise yourself with the content of the attached Business Plan (Motivation report, Implementation Plan and Budget) and more specifically with the component that relates to your functional area for possible.

All comments on the Business Plan must be submitted to the CID Branch no later than **31 January 2025**. Kindly note that your input will be incorporated into the report presented to the Council when the application is considered.

DESTINATION FOR COMMENTS: Alma.Stoffels@capetown.gov.za
Nonhlanla.Ngubane@capetown.gov.za

PLEASE NOTE:

We kindly request that you share your comments with us no later than **Friday, 31 January 2025**. If you need additional time to respond, please let us know before this deadline. Should we not hear from you by the specified date, we will assume that you support the matter.

We try with utmost accuracy to ensure that this memo reaches the responsible person in the service department/directorate. However, if this no longer falls within your ambit of responsibility, please advise so that we can approach the correct official(s).

Yours faithfully

Joepie
Joubert

Digitally signed by Joepie
Joubert
Date: 2024.12.12 14:09:22
+02'00'

Joepie Joubert
Manager: City Improvement Districts

216

ELSIES RIVER

City Improvement District



0 15 30 60 90 120
Metres

1:1 500
Transverse Mercator Projection,
Central Meridian 19° East,
WGS84 Ellipsoid using the
NAD83 datum

- Please Note:
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Information & Knowledge
Management

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Date: 9th September 2024



CITY OF CAPE TOWN
ISIXEKO SASEKAPA
STAD KAAPSTAD

Making progress possible. Together.

217

ELSIES RIVER

City Improvement District



0 15 30 60 90 120
Metres

1:1 500

Transverse Mercator Projection,
Central Meridian 19° East,
WGS84 Ellipsoid using the
Hartebeesthoek94 Datum

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Date: 12th September 2024



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